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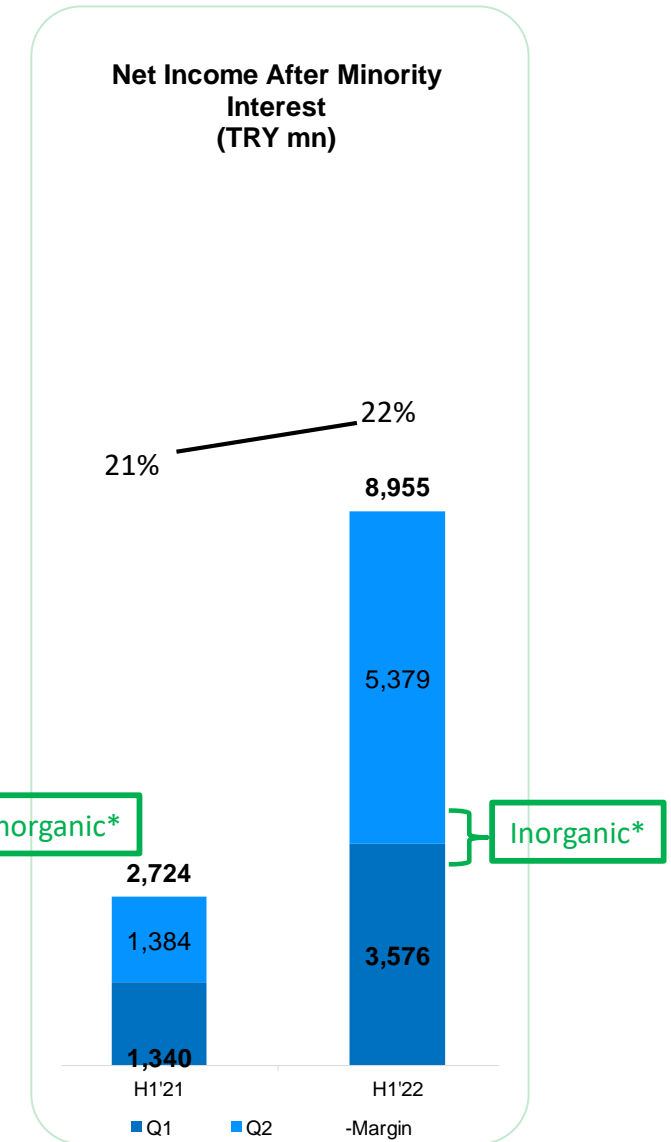
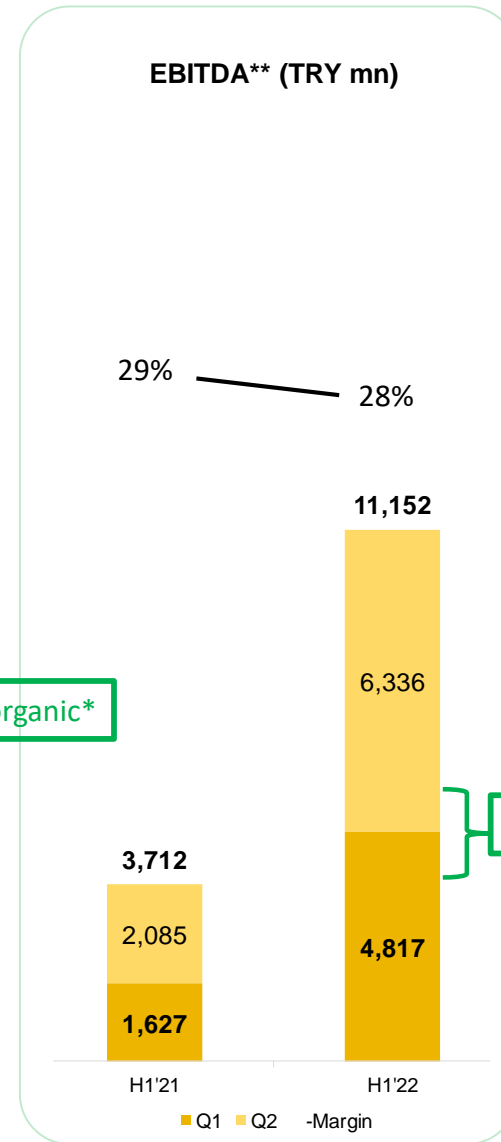
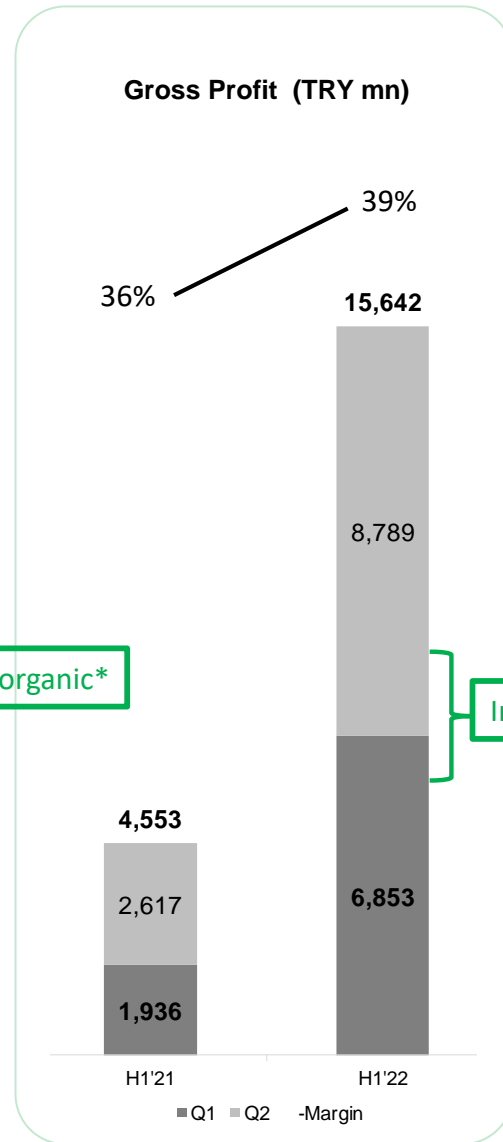
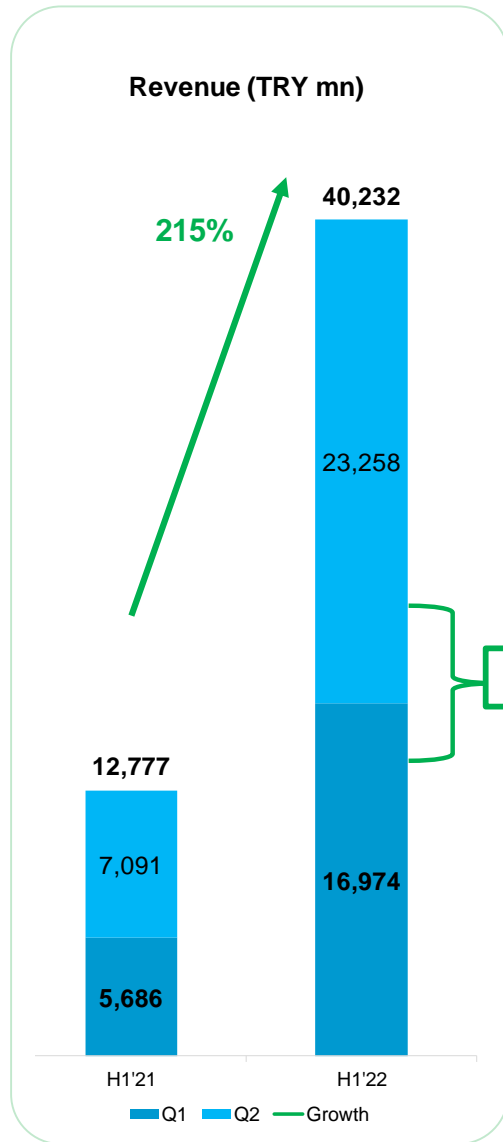
Şişecam at a Glance & Risk Management Policies

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Appendix

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H1'22 Key Financial Results



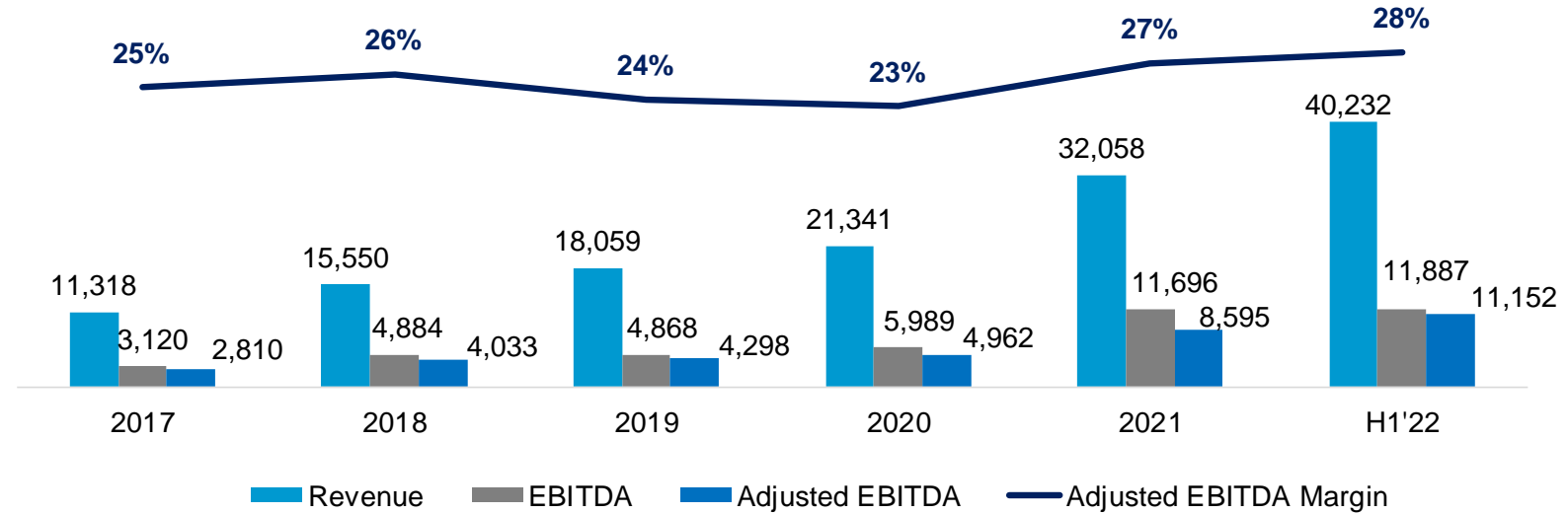
• Sisecam Chemicals Resources LLC & Refel S.p.A contributions (for further details, please see Sisecam 2022 Q2 Earnings Review Note on <https://www.sisecam.com.tr/sites/catalogs/en/Investor%20Relations/Presentations%20and%20Bulletins/Bulletins/SISE%202022%20Q2%20Results%20-%20YoY%20Comparison.pdf>)

** EBITDA and Net Income After Minority Interest are adjusted to one-off items

Historical Financial Results

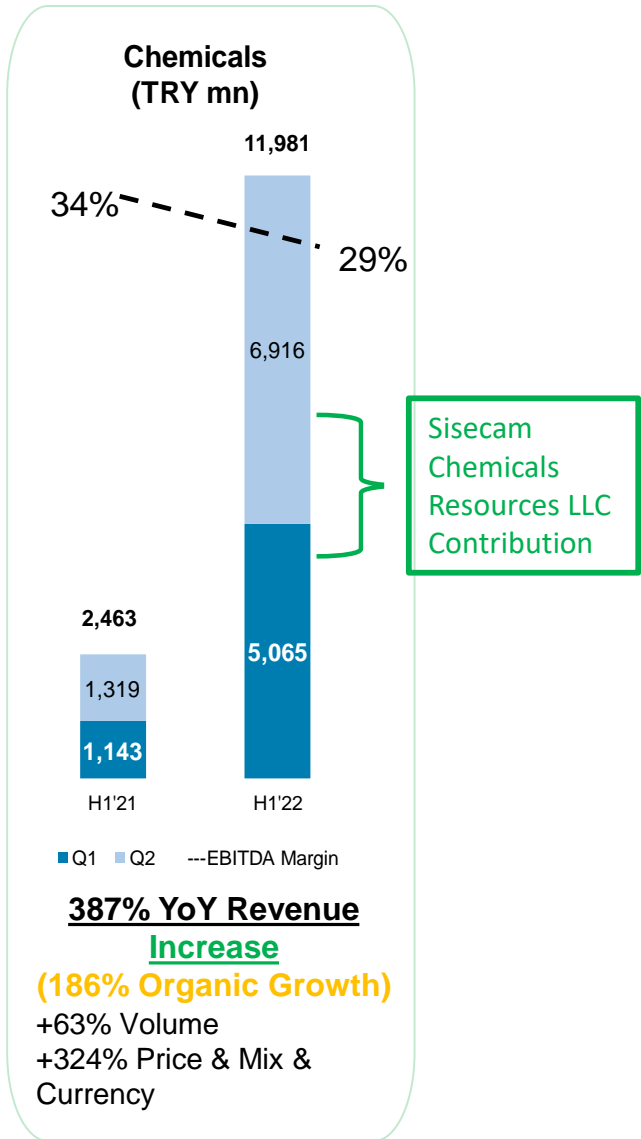
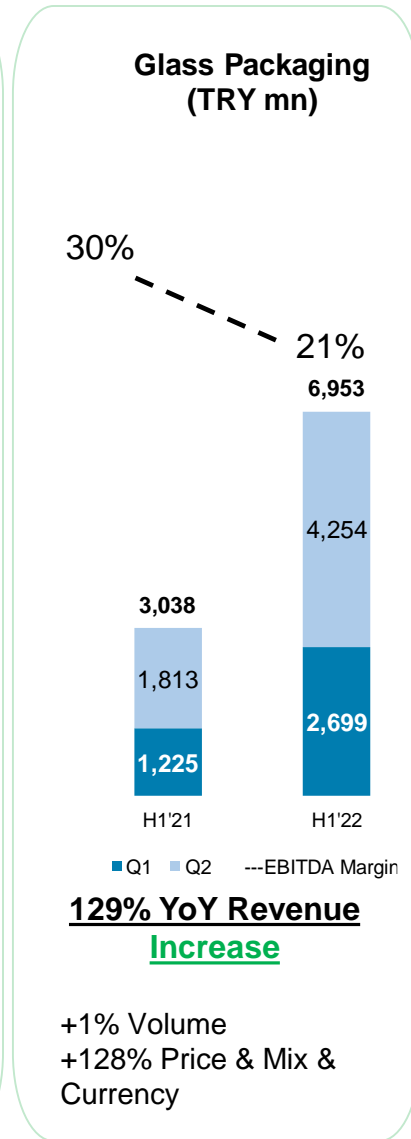
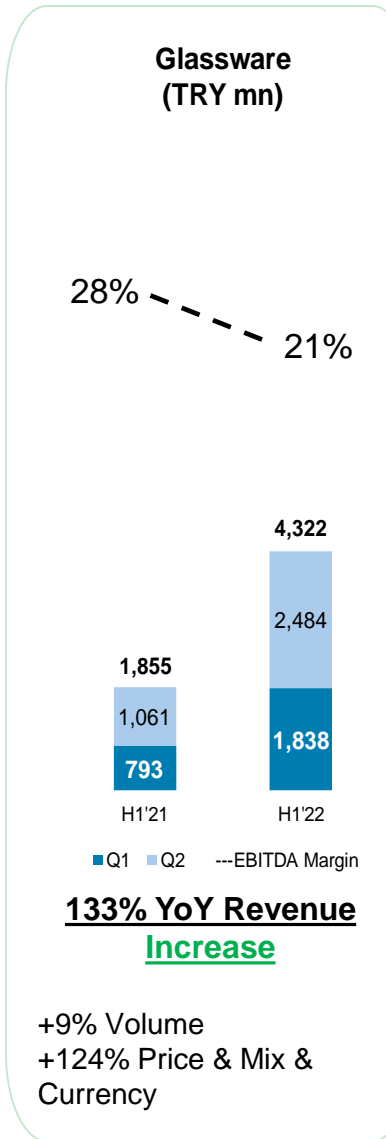
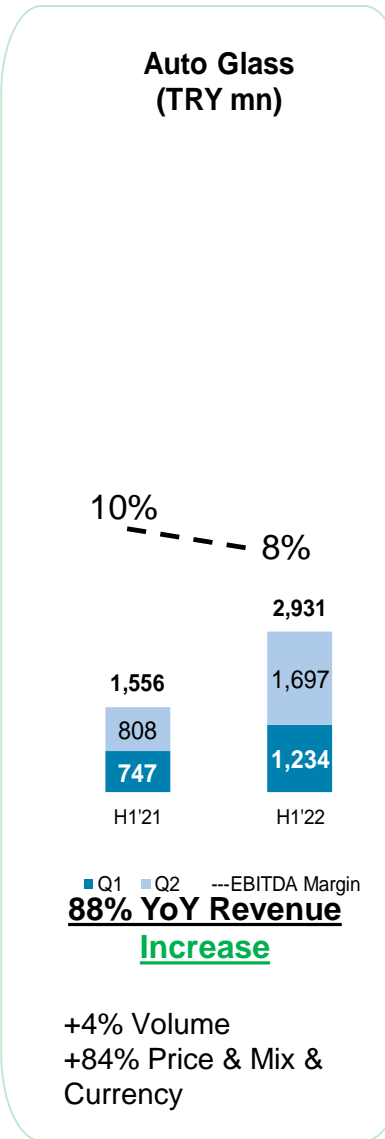
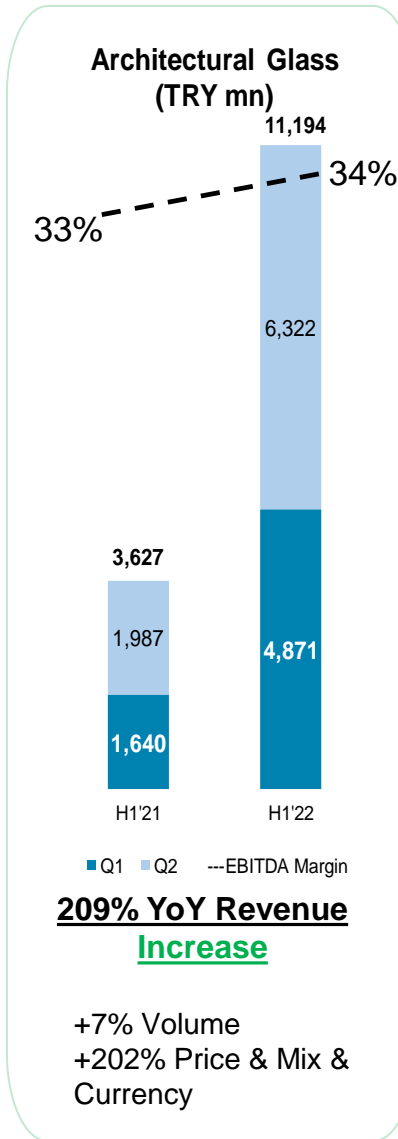


TRY mn



	2017	2018	2019	2020	2021	H1'22
Revenue Growth Y-o-Y	32%	37%	16%	18%	50%	215%

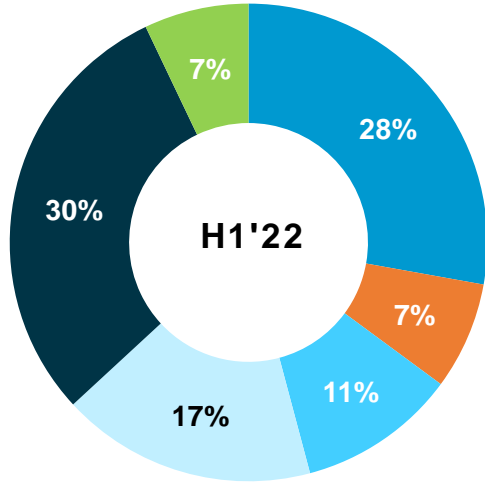
H1'22 Segmental Revenue and EBITDA



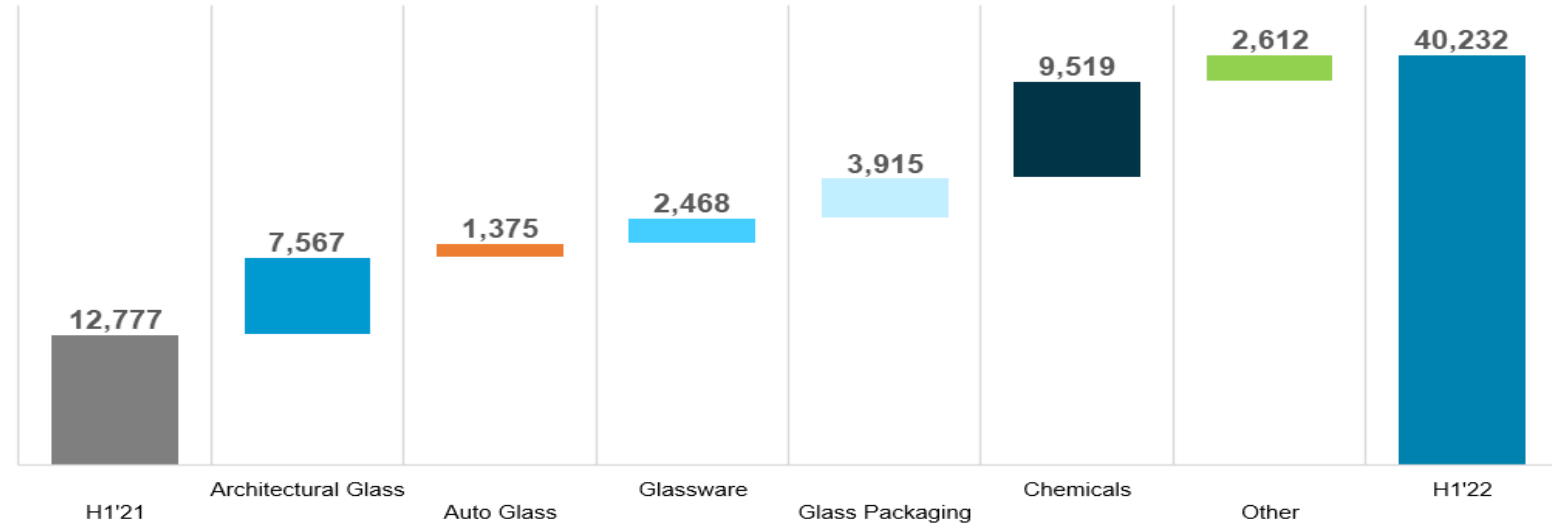
- All revenue figures showing net external sales
- EBITDA Margins – derived from one-off gain/loss adjusted figures

H1'22 Segmental Revenue and EBITDA

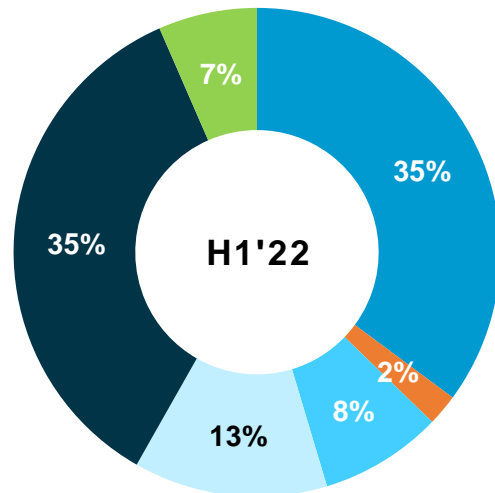
Diversified Revenue Mix



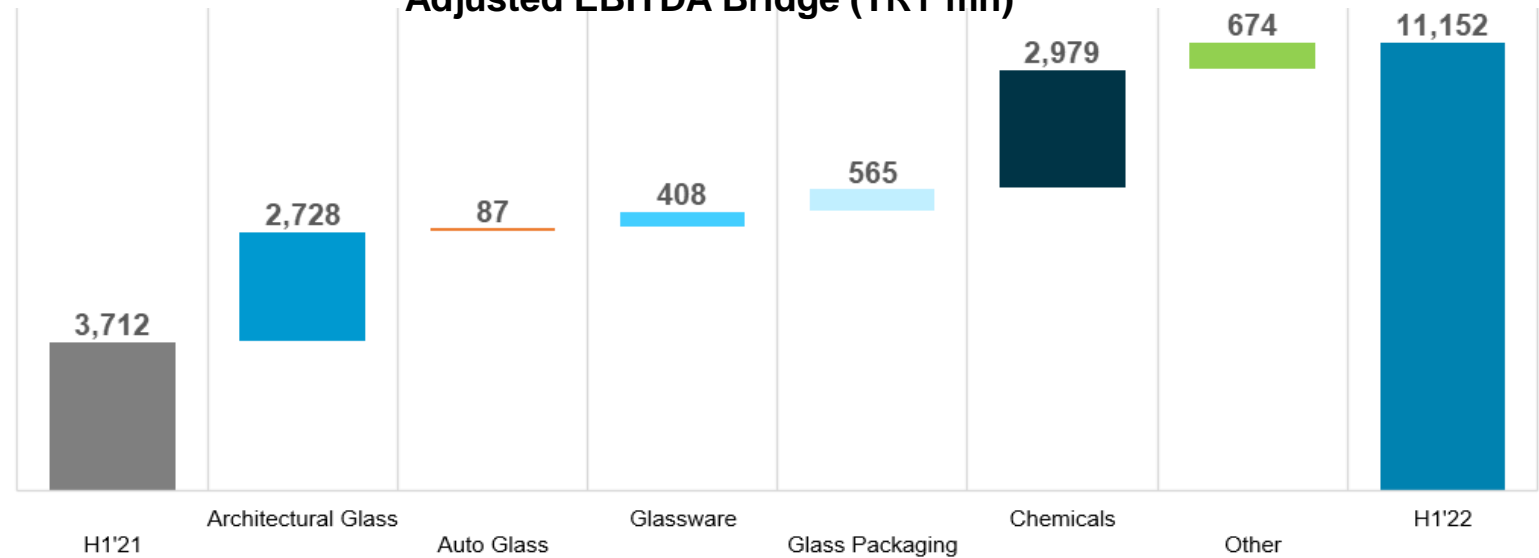
Revenue Bridge (TRY mn)



Diversified EBITDA Mix



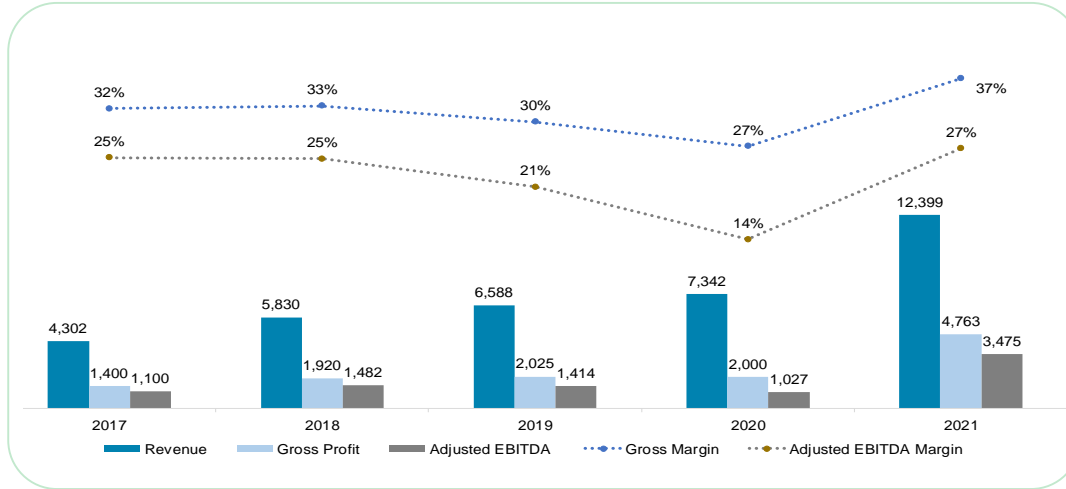
Adjusted EBITDA Bridge (TRY mn)



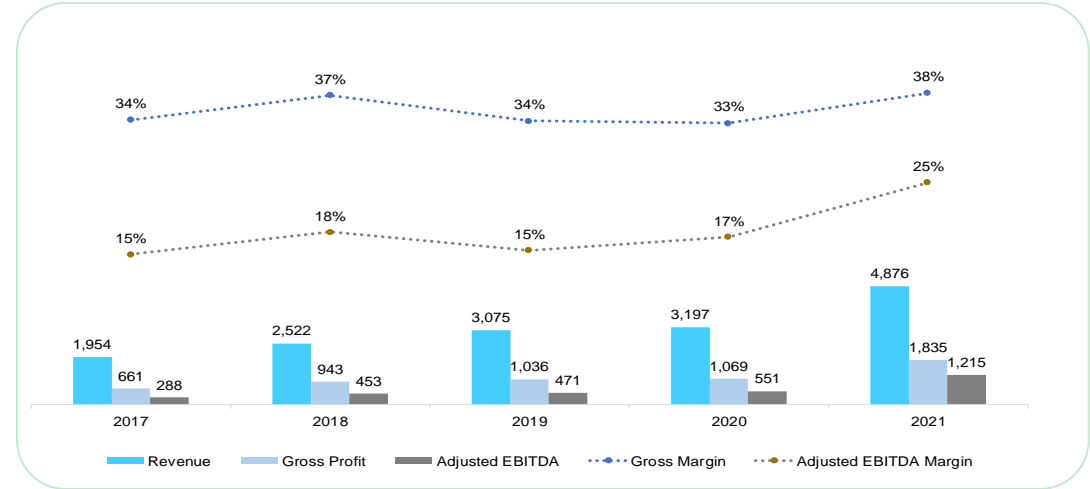
Historical Segmental Financial Results



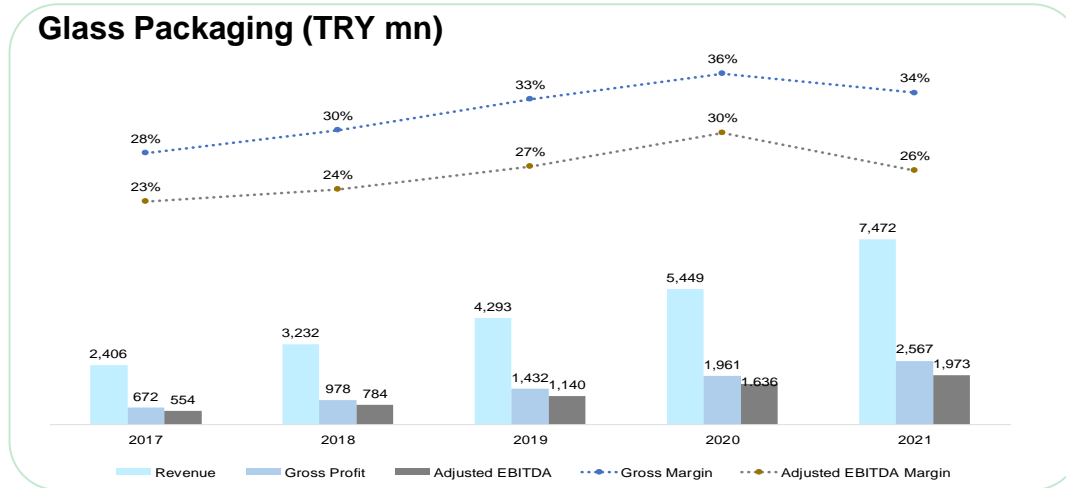
Flat Glass (TRY mn)*



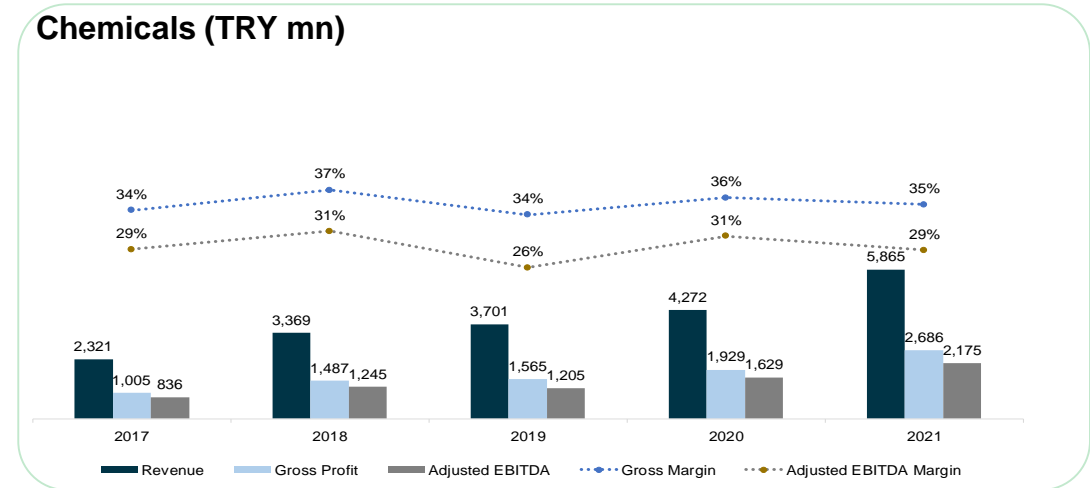
Glassware (TRY mn)



Glass Packaging (TRY mn)



Chemicals (TRY mn)

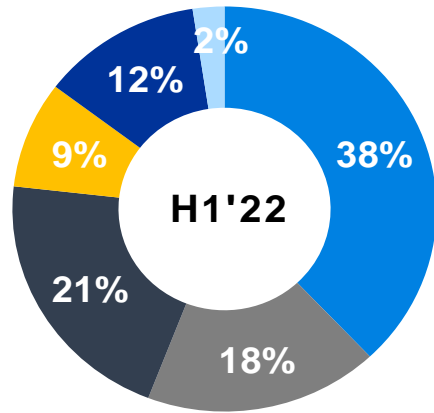


All revenue figures showing net external sales

*Re-categorized as two separated business lines (Architectural Glass and Auto Glass) as of January 1st 2021

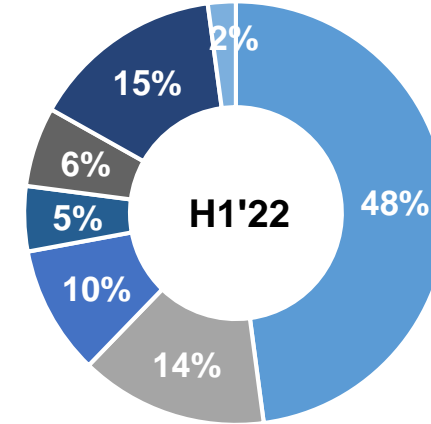
H1'22 Regional Results

Geographic Revenue Mix



- Sales in Turkey
- Exports from Turkey
- Europe
- US
- Russia, Ukraine and Georgia
- Other

Regional Breakdown of Exports from Turkey



- Europe
- Middle East
- North America
- South America
- Asia
- North Africa
- Other

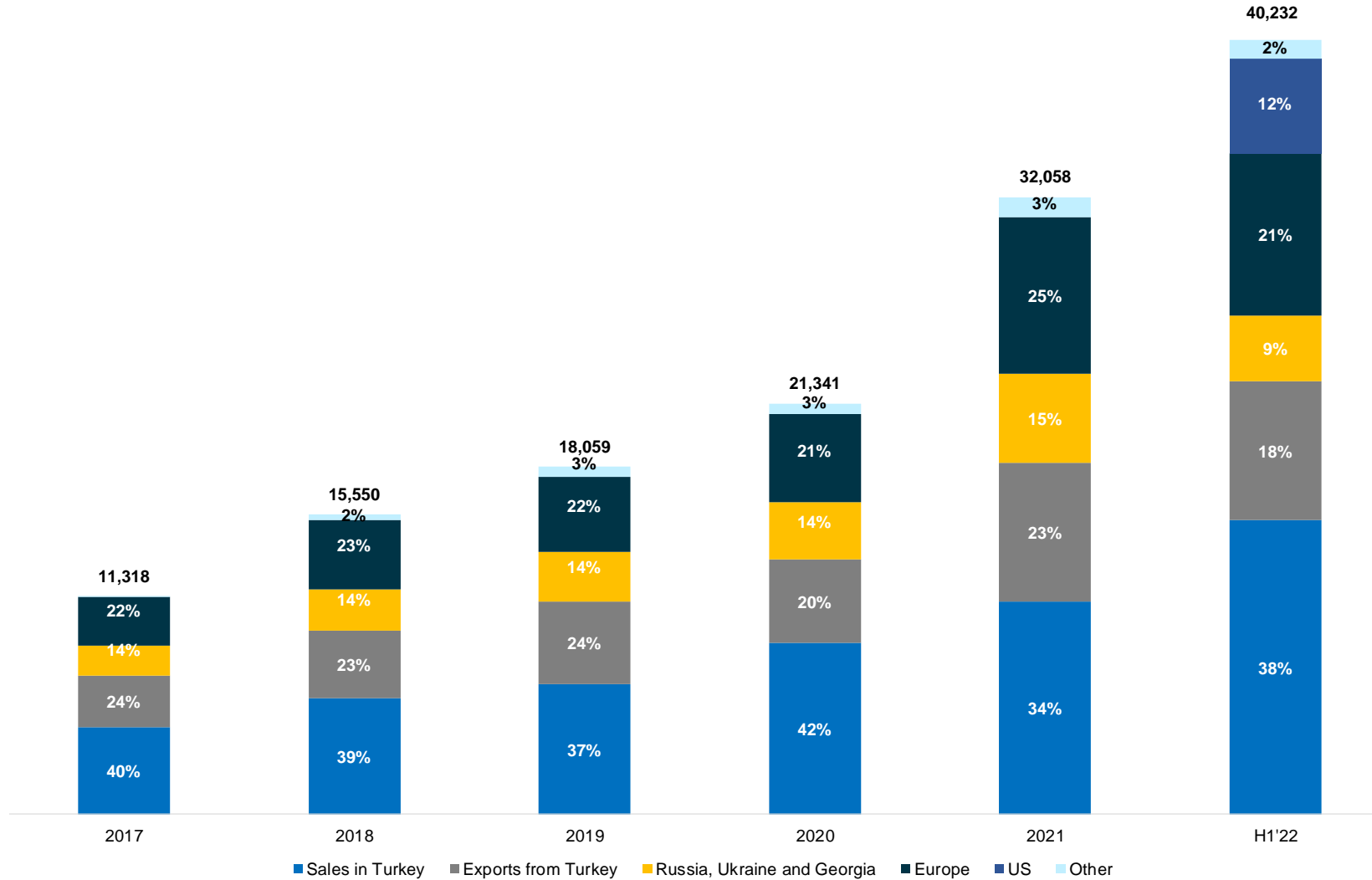
Top 10 Export Countries
Italy, Egypt, USA, Spain, Israel, Germany, France,
Brazil, UK, Morocco

\$478mn exports revenue

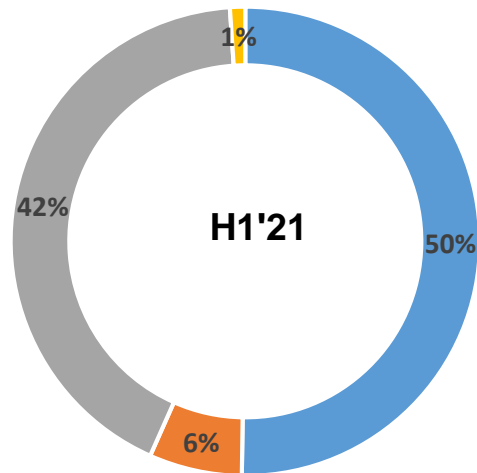
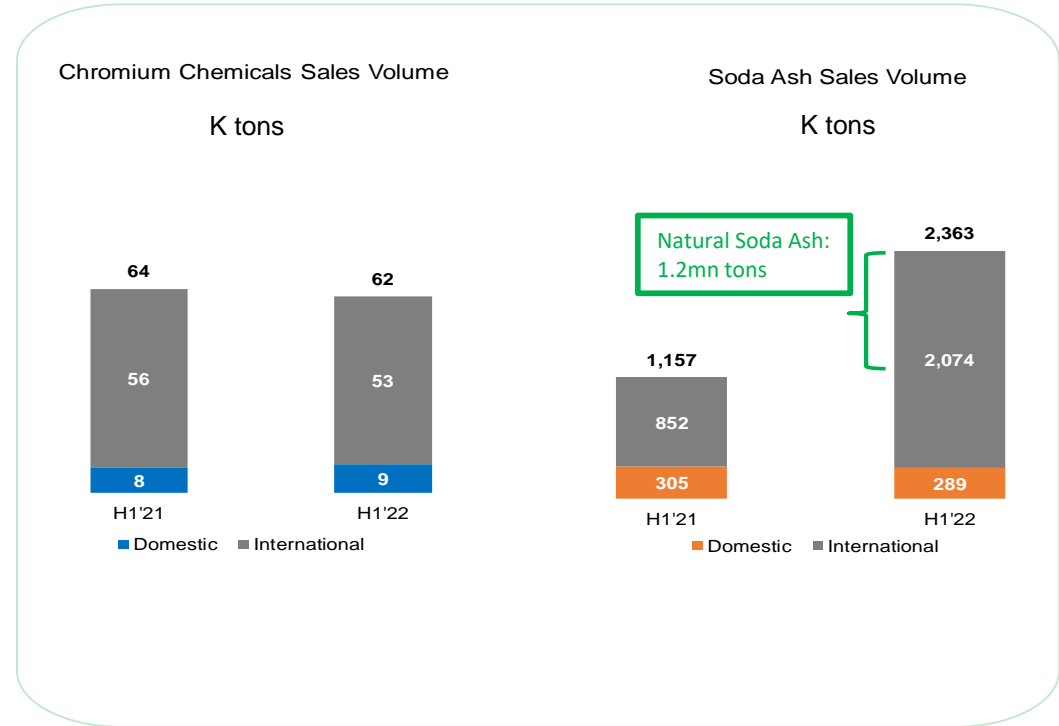
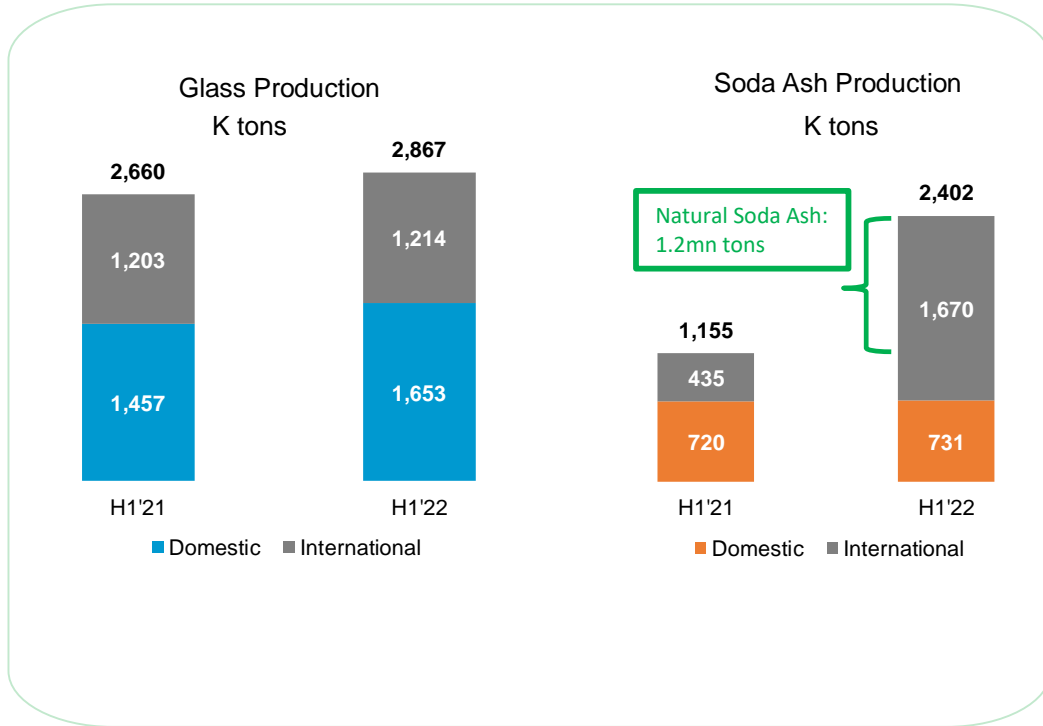
Exports to 150+ Countries

Historical Regional Results

TRY mn

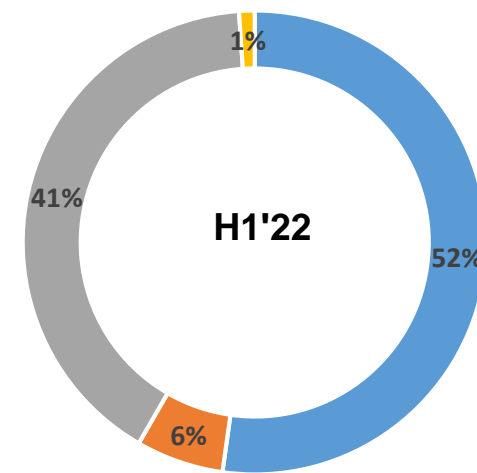


H1'22 Operational Results



Glass Production Breakdown

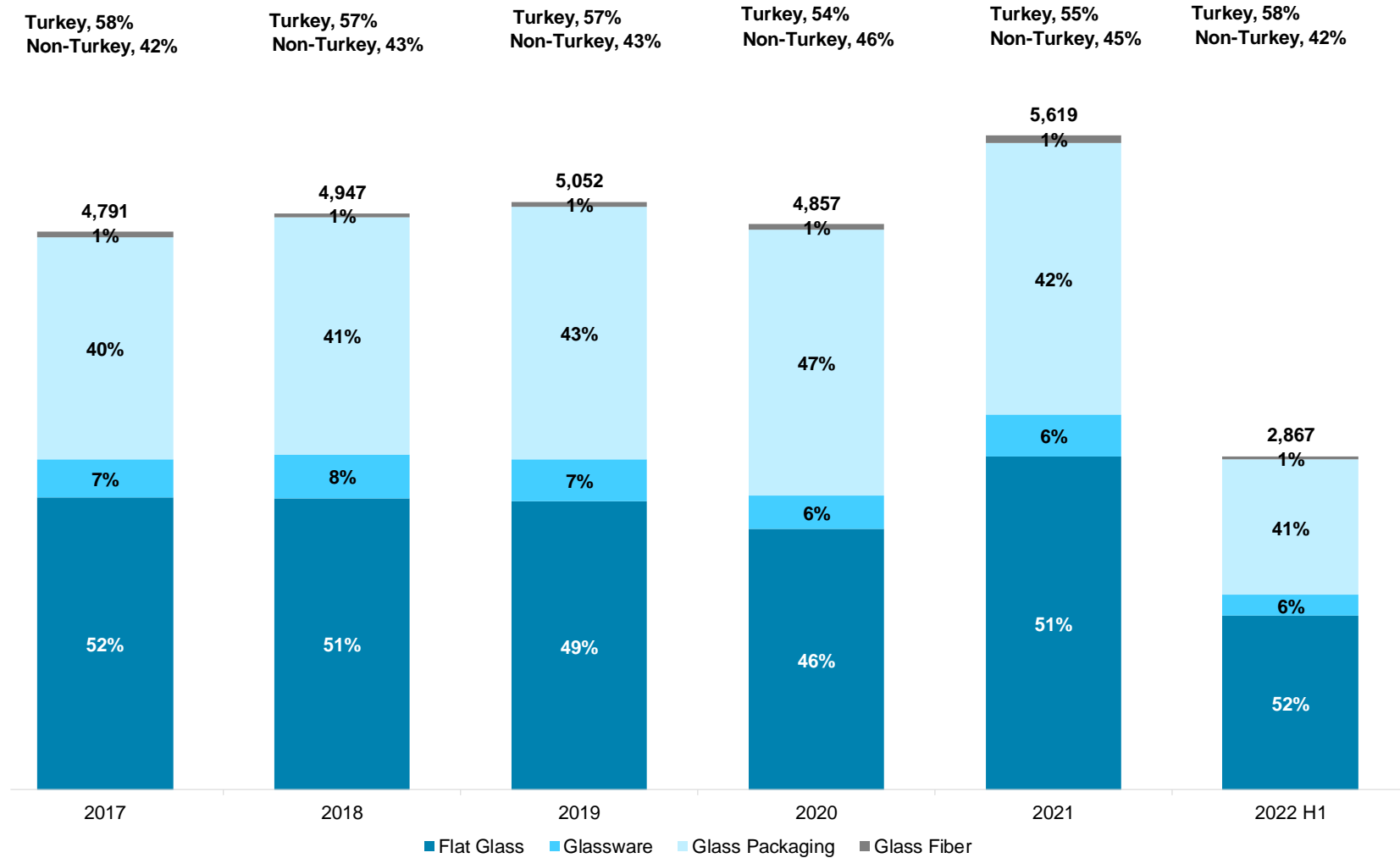
■ Flat Glass ■ Glassware ■ Glass Packaging ■ Glass Fiber



Historical Production Results - Glass

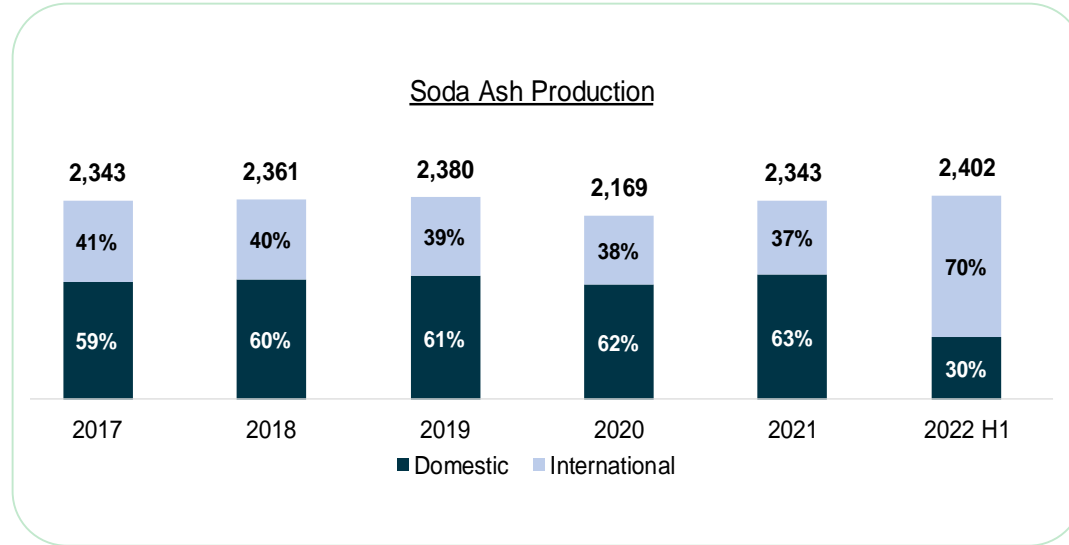


K tons

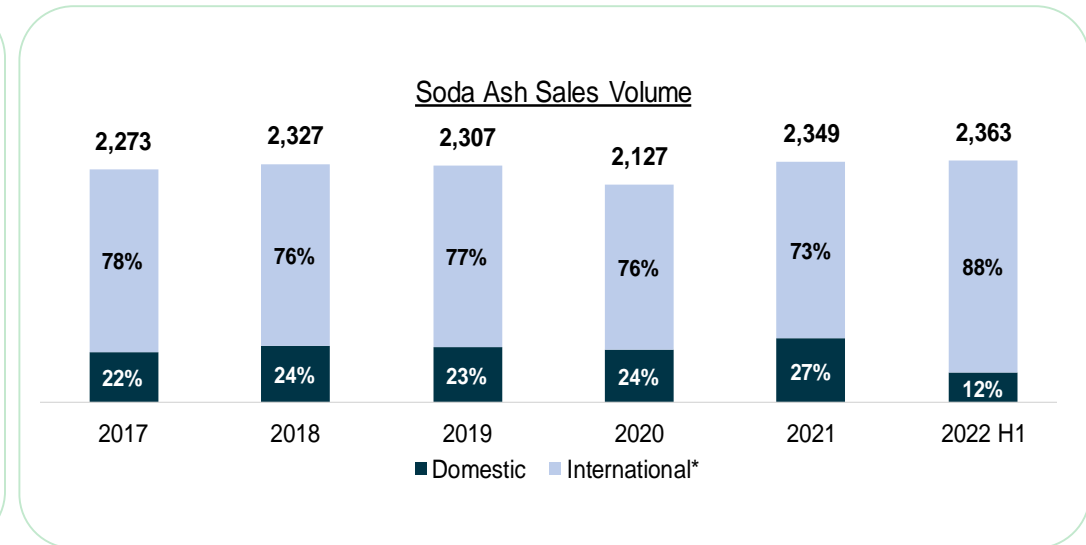


Historical Production & Sales Volume - Chemicals

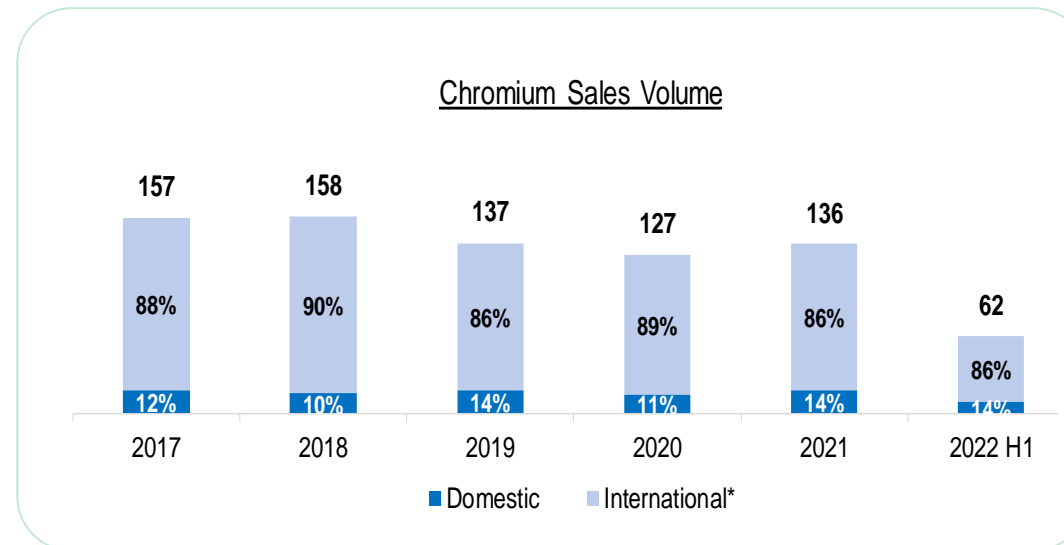
K tons



K tons

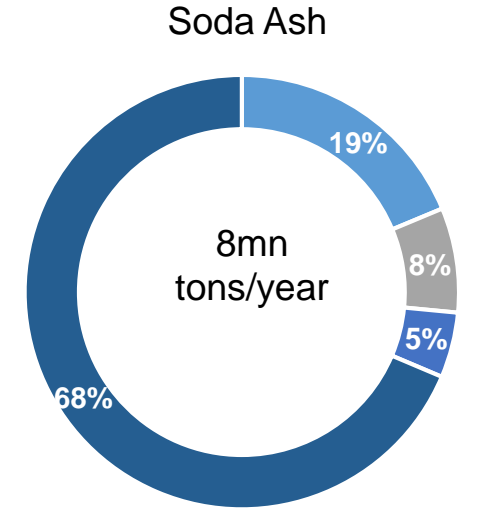
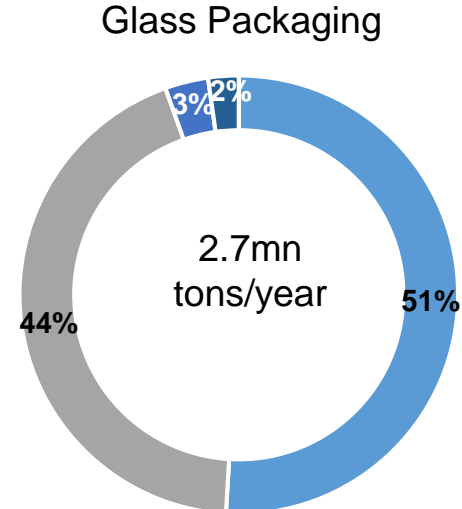
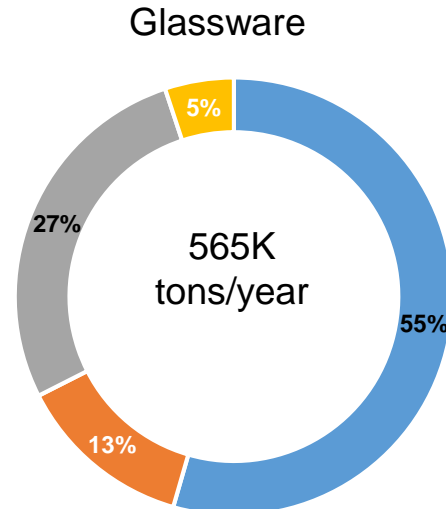
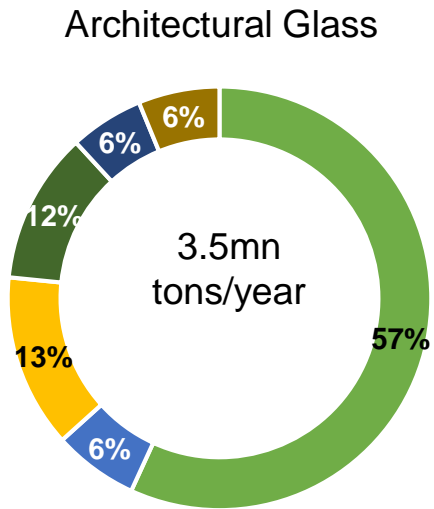


K tons



* International: Sales from Non-Turkey Facilities + Exports from Turkey-based facilities

Installed Capacities



■ Turkey ■ Russia ■ Bulgaria
■ Italy ■ India ■ Egypt

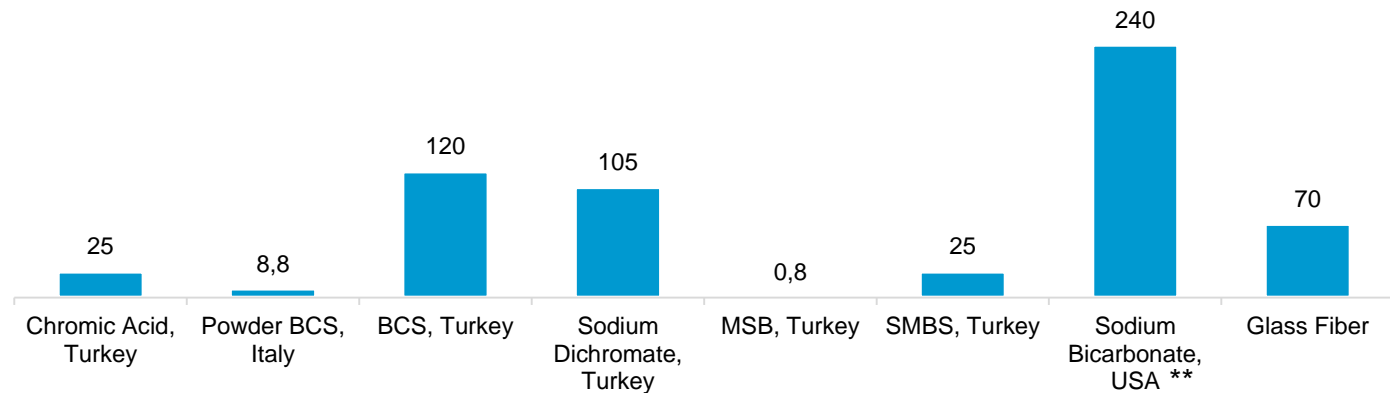
■ Turkey ■ Russia ■ Bulgaria ■ Egypt

■ Turkey ■ Russia ■ Ukraine* ■ Georgia

■ Turkey ■ Bosnia ■ Bulgaria ■ USA**

# of Auto-Glass Plants	Region
1	Turkey
1	Russia
1	Romania
1	Bulgaria
# of Encapsulation Plants	Region
1	Slovakia
1	Hungary
2	Germany

Other Capacities reported under Chemicals Segment (K tons)

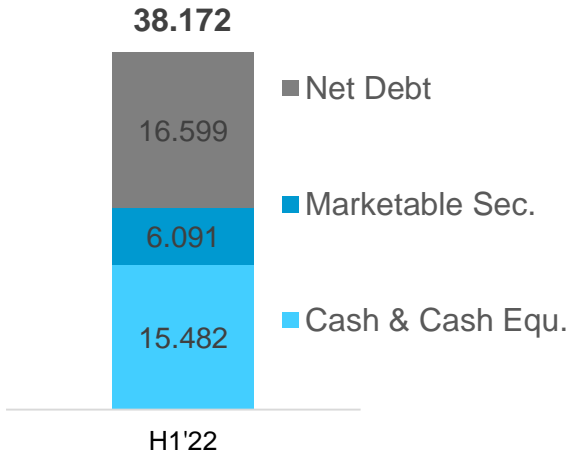


* Inoperational since December 2014

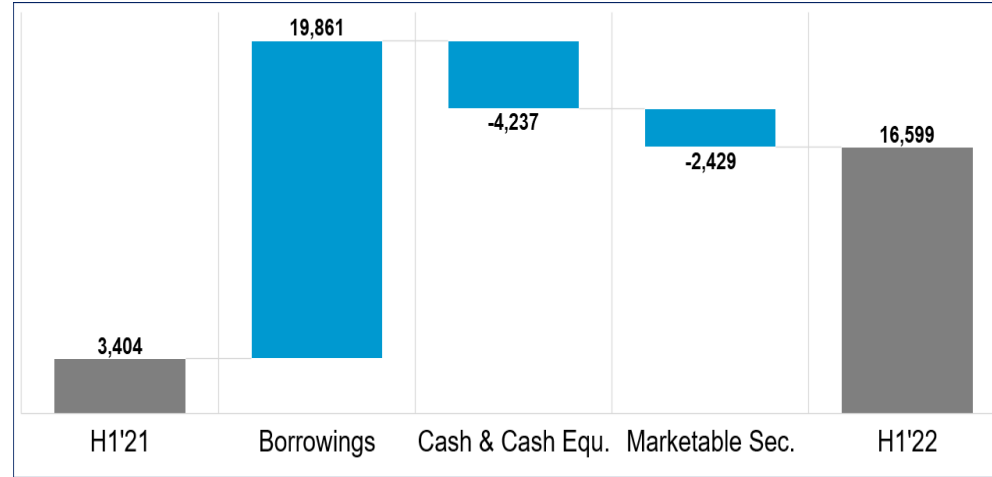
** Incl. US Natural Soda Ash Investment: Wyoming mine (operational with 2.5mn tons/year production capacity) + Pacific & Atlantic mines (total stake adjusted capacities; soda ash 3mn tons/year, sodium bicarbonate 240K tons/year expected to be gradually online starting from late 2026)

Debt Position

Liquidity and Debt Structure (TRY mn)



Net Debt Bridge (TRY mn)

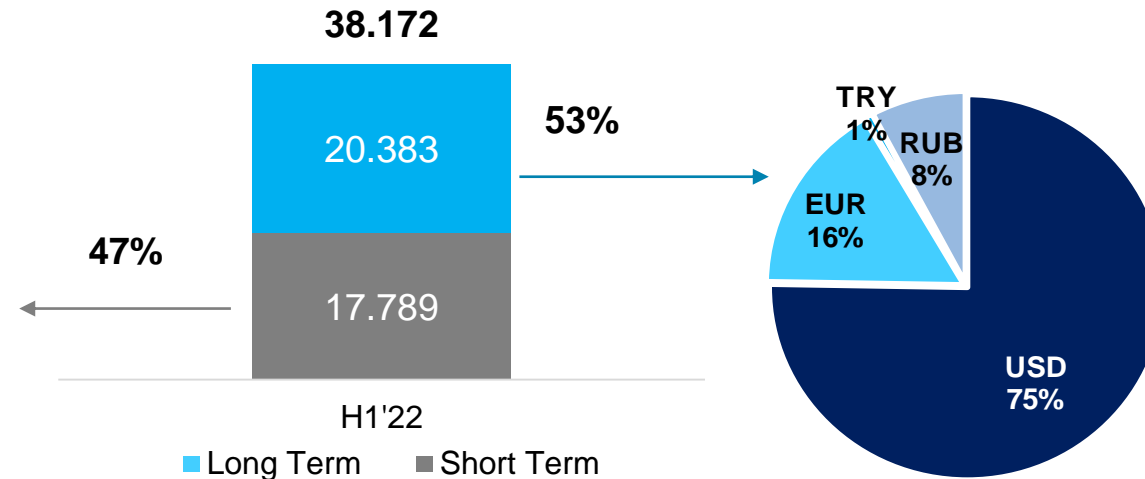
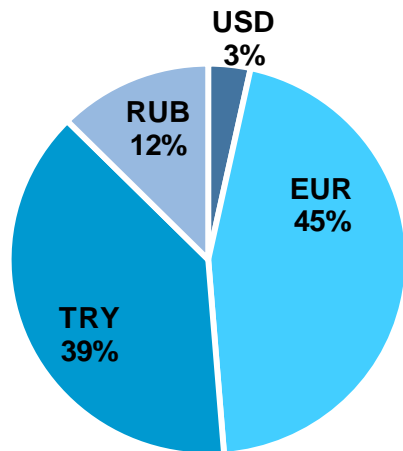


Net Debt: USD 996mn
 Net Debt/EBITDA
 0.87x

56% / 44%
 Fixed / Variable
 Interest Rate

USD 257mn
 Net Long FX Position

Term Structure of Gross Debt (TRY mn)

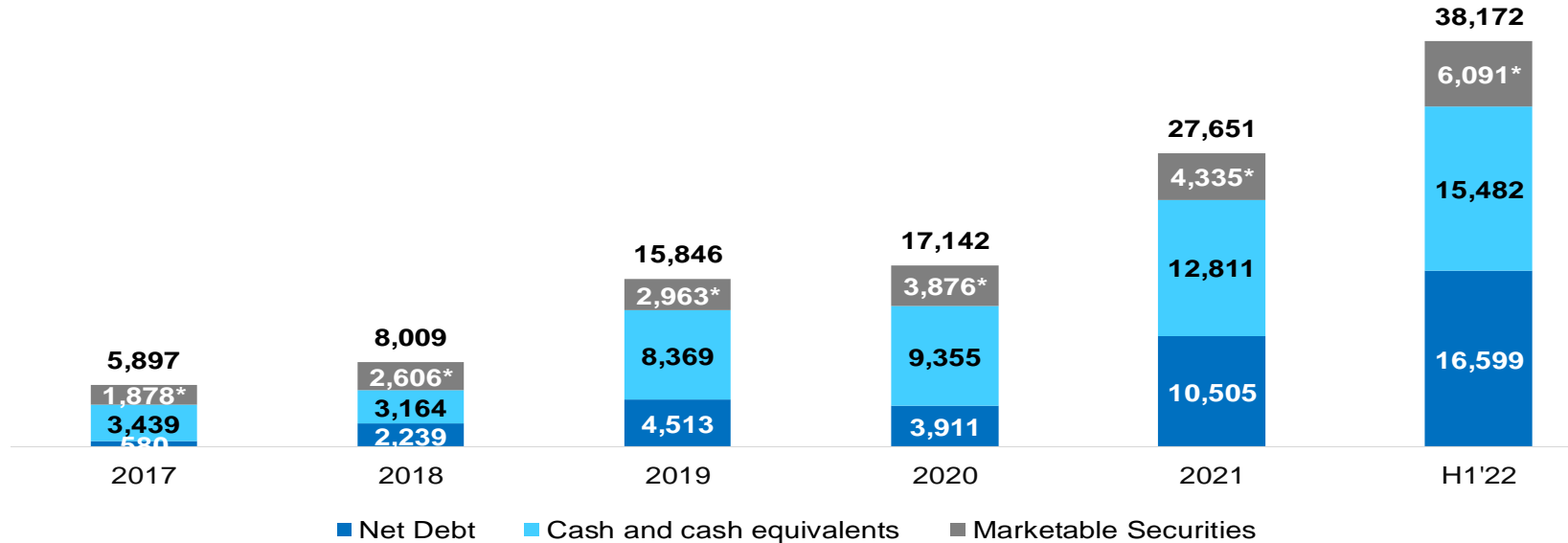


*USD 1.2bn equivalent long-term liabilities include USD 700mn Eurobond issued back in March 2019. After cross currency swap agreements made in April and June in 2019, 68% of the bond converted to EURs, 14% converted to TL and rest of 18% kept in USD. Swap transaction for the interest payment of USD 40mn was recognized.

Historical Debt & Liquidity Results



TRY mn



Net Debt/EBITDA**	0.19	0.46	0.93	0.65	0.90	0.87
Net Debt/Equity**	0.04	0.13	0.24	0.17	0.21	0.25

Credit Ratings

MOODY's	LT FCY Rating	B3	Stable
FITCH	LT FCY Rating	B	Negative

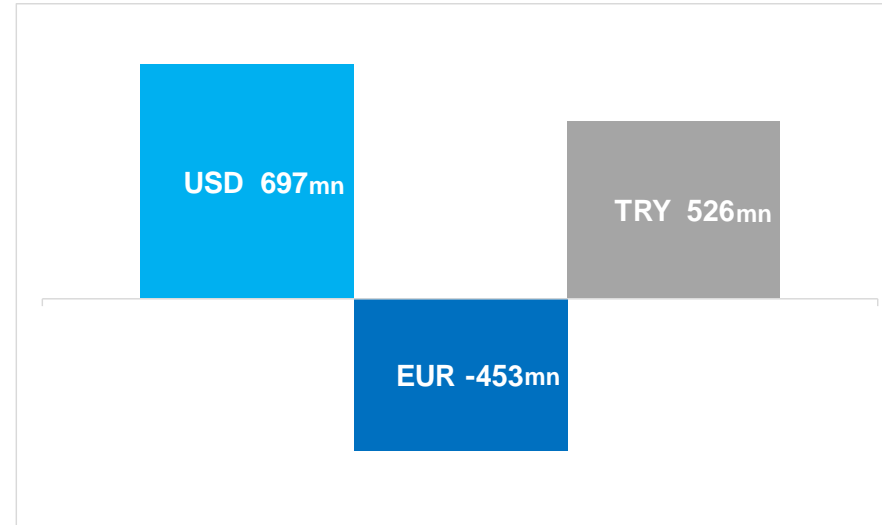
(*) Marketable securities: Eurobond investment portfolio amounting to USD 245mn & FX-protected deposits with a total balance of USD 147mn

(**) Marketable securities are included in net debt calculation

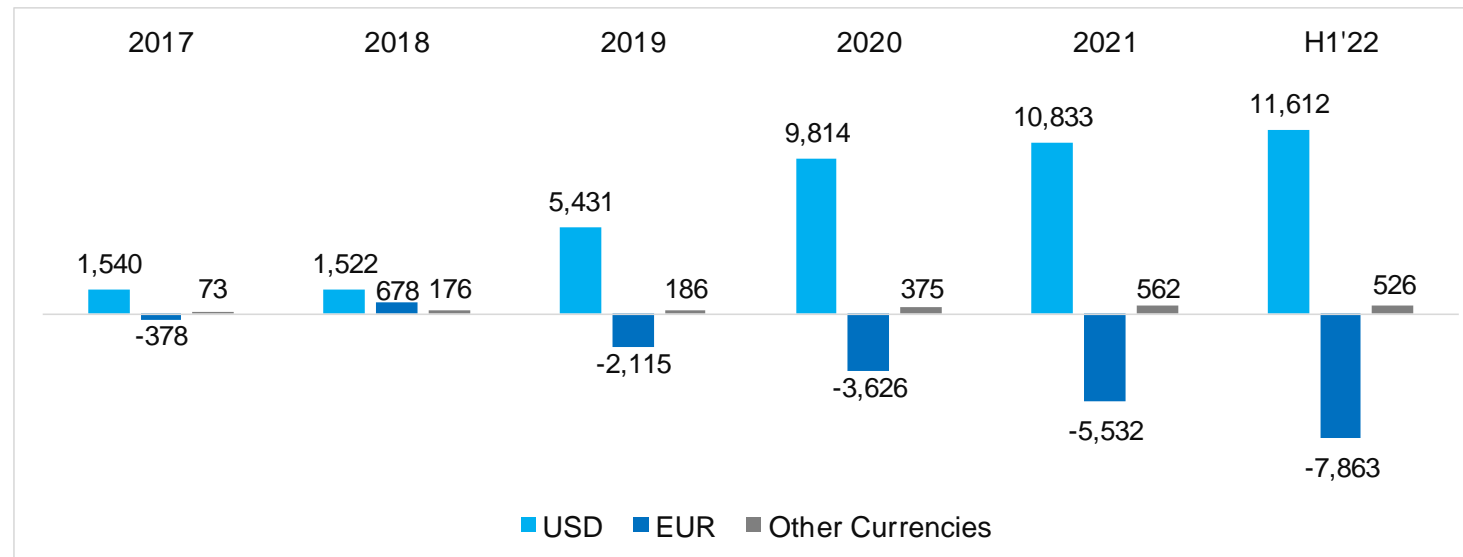
Historical FX Position

Original Currency

H1'22



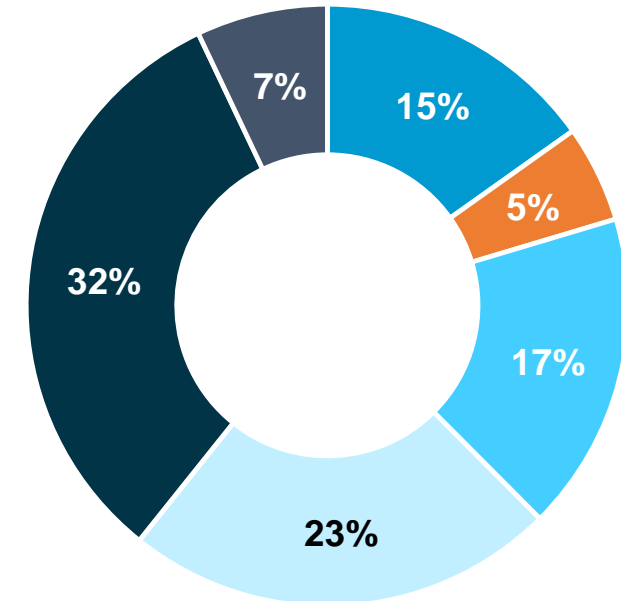
TRY mn



FCF & Capex

(TRY mn)	H1'21	H1'22	Change
Net Profit	2,765	9,554	6,789
Non Cash Items	1,623	4,223	2,600
Changes in Working Capital	-1,617	-7,911	-6,294
Cashflow from operations	2,771	5,866	3,095
Interest received,net	233	344	111
Dividend paid,net	-482	-1,499	-1,017
Taxes paid	-340	-1,481	-1,141
Capex	-838	-2,814	-1,976
FCF	1,343	416	-927

CAPEX Breakdown (H1'22)



- Architectural Glass
- Auto Glass
- Glassware
- Glass Packaging
- Chemicals
- Other

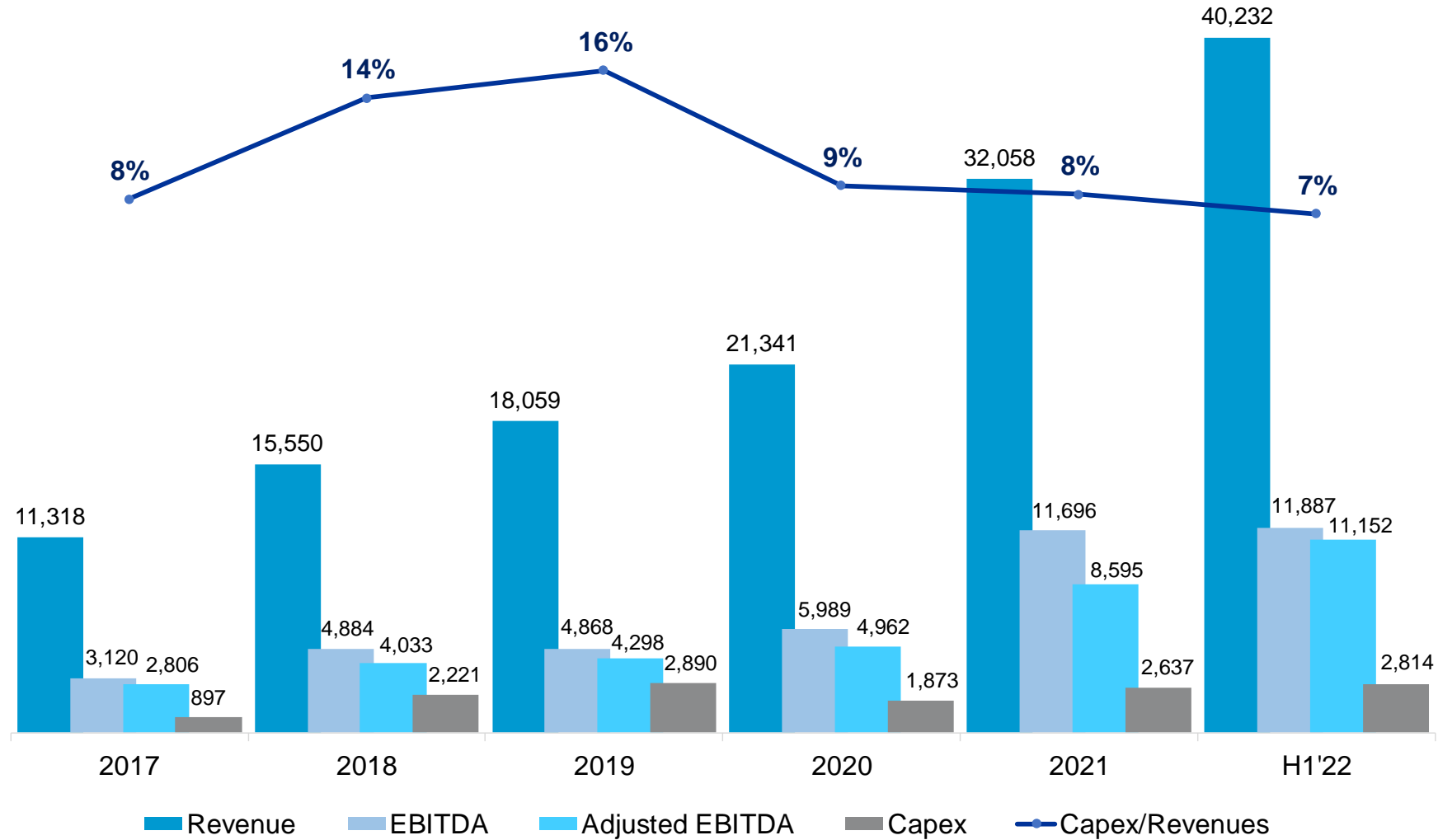
Working Capital/Revenue
38%

CAPEX/Revenue
7%

Adjusted EBITDA/CAPEX
4x

Historical Capex Analysis

TRY mn



Adjusted EBITDA/
Capex

3.1

1.8

1.5

2.6

3.3

4.0

CareforNext 2022-2030 VISION

Protect the **PLANET**
EMPOWER SOCIETIES
TRANSFORM LIVES

CareforNext Vision

Become one of the pioneering organizations in value creation on a global scale by providing solutions and services that «**Protects the Planet, Empowers Society and Transforms Life**».

About CareforNext

Our sustainability strategy in accordance with our vision for creating sustainable value is fully integrated with the UN Sustainable Development Goals.



Our 2030 Sustainability Strategy at a Glance

PROTECT THE PLANET

Climate Change

2050 Vision for Carbon Neutrality Setting of 2030 Target Compatible with SBTi (Science Based Targets), Development of Installed RES Capacity of 53 MW, Transition to Fully Electric Furnace



Water Use

15% Reduction in Fresh Water Consumption



Circular Production

50% Reduction in Packaging Waste, Reaching 35% Glass Cullet Use in Glass Packaging



EMPOWER SOCIETY

Corporate Heritage

Global Dissemination of Glass Heritage and Culture



MAJOR SPONSOR

Talent Acquisition, Management and Development

Increasing Functional and Personal Competences through Training (47 person-hours of training per year) Gaining Skills of New Generation, Increasing the Rate of Employee Loyalty

Occupational Health and Safety

Zero Work Accidents, Well-Being Program

Equality, Diversity and Inclusion

Reaching a 25% Female Employment Rate, Implementation of Women Expression Program, Promoting the Multi-National Work Environment



TRANSFORM LIFE

Digitalized Value Chain

Transition to a Digital Working Environment, Completion of Digitalization of All Organizational Operations, Decision Making Based on Data Analytics

Sustainable Products

Increasing the Share of Sustainable Products in Turnover, Increasing the Number of Sustainable Products and Solutions for Transforming Life and, Dissemination of Life Cycle Analysis Program and Eco-Labeling

Sustainability Across the Value Chain

Dissemination of the Supplier Capacity Development Program, Compliance with the Code of Conduct by All Suppliers

Value-Added Partnerships

Establishment of Collaborations and Partnerships in Pursuit of SDG 17 (Partnerships for Goals)



Şişecam 2021 Sustainability Report



Şişecam 2021 Sustainability Report



Verification and Assurance of Sustainability Progress

- 3rd party verification service for 2021 Sustainability report data
- Data validation upon 10 sustainability KPIs
- Coverage of Şişecam (48) facilities and on-site audit to 10 facilities

- 8 million m³ of water recycled or reused
- 600,000 GJ of energy saved
- “Waste Segregation” and “Digital Monitoring” studies for eight different waste types in selected plants
- 26% glass cullet used in glass packaging production



- Trainings of 47 hours per person provided to our employees
- Increased the ratio of women in the workforce to 23%
- Out of this figure, 26% achieved at executive level and 24% in senior executive level



- Continued to incorporate **Robotic Process Automation (RPA)** into management processes and **Overall Equipment Efficiency (OEE)** into operational processes
- Generated **7,762 MWh** of energy from our home grown renewable energy sources
- Used **28%** of our R&D budget for sustainability focused developments

Our progress in 2021

	Şişecam Sustainability Strategy (2017 -2022)	Unit	2020	2021 Explained
 PRESERVE	Reuse of 5% of treated industrial wastewater	%	Above target	Above target
	Using at least 20% recycled (outer cullet) glass in Glass Packaging production	%	Above target	Above target
	Reducing NO _x emissions through primary measures in at least 10 glass furnaces	Quantity	9	9
	Realizing at least 4 industrial synergy programs	Quantity	Achieved	Achieved
	Increasing forestland by 20% in existing mining sites	%	%9	10.4%; the rest planned
	Reorganizing corporate procurement procedures in line with the sustainability principles	Procedure	Achieved	Achieved
	Initiating biodiversity and conservation practices in cooperation with local people at operational sites	Implementation	Ongoing	Projects identified
 EMPOWER	Zero occupational accidents "Lost Time Injury Frequency Rate" (LTIFR)	LTIFR	10	12
	Determining "Şişecam's" Diversity and Inclusion Principles"	Principles Document	Achieved	Achieved
	Disseminating an inclusive culture at Şişecam and with stakeholders, use indicators to measure the development of such culture	% of female employees	21.4	22.8%
	Supporting national and international policies and regulations on equal opportunities	Convention	Ongoing	Planned for the Next Period
 PROGRESS	Reducing GHG emission intensity of glass production facilities by 5% from 2017 baseline	%	2.5	SBTi is targeted for 2030
	Reducing annual specific energy intensity of glass production facilities by 2% from 2017 baseline	%	0	Pandemic Induced
	Obtaining 12 MW of energy from renewable (wind and/or solar) sources	MW	7.07	7 MW achieved & investment decision for 4.5 MW wind power
	Switching to reactant pre-heating method in at least 1 additional plant to reduce natural gas consumption	Quantity	Ongoing	Achieved
	Switch to Waste Heat Recovery system in at least 2 additional factories	Quantity	Ongoing	Investment decision made



Key Progress - Year To Date

PROTECT THE PLANET

NET ZERO TARGET ANALYSIS



Data gap analysis has been completed.

In-depth analysis of value-chain GHG inventory of Şişecam is ongoing.

EMPOWER SOCIETY

2022 UN YEAR OF GLASS



The events/activities are taking place as part of the International Year of Glass (IYOG)

Under the leadership of Şişecam, next events to take place in Turkey, Bulgaria, Greece, Cyprus, Israel, Jordan, Lebanon, Malta, Bahrain, Saudi Arabia and the United Arab Emirates.

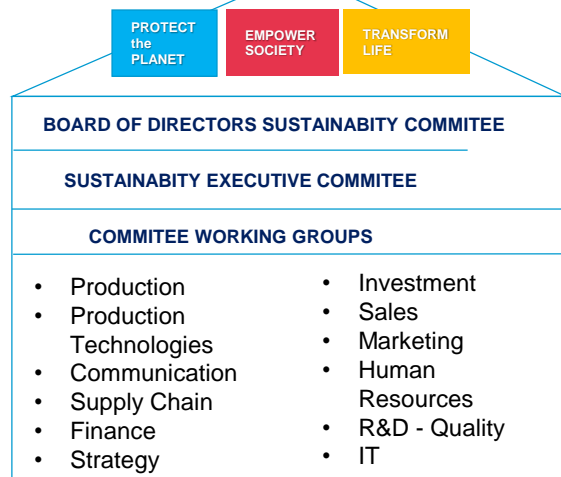
TRANSFORM LIFE

LIFE CYCLE ANALYSIS & ECO-LABELLING STUDY

The Life Cycle Analysis studies have been finalized for selected products from Flat Glass and Auto Glass, Container Glass, Glassware and Chemicals segments.

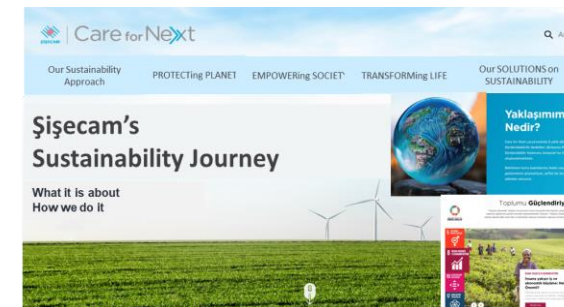


ESG FOCUSED PERFORMANCE MANAGEMENT FROM C LEVEL TOP DOWN



SUSTAINABILITY MICRO WEBPAGE

The micro webpage on sustainability will be launched soon within August covering A to Z content on ESG topics.



Corporate Governance Rating of Şişecam was revised to **9.551** from **9.538** in December 2021.

As a Corporate Policy, Şişecam continues to strive for reaching the highest level of Corporate Governance practices, where its heritage of «good corporate governance practices» has already been evidenced by the recent rating received.

Sustainability remains at the core of operations and strategy, with continuously improved practices.

<https://www.sisecam.com.tr/sites/catalogs/tr/Documents/sustainability/Sisecams-2021-Sustainability-Report.pdf>

Şişecam at a Glance



\$3.6 Billion
Revenue

5.6 Million Tons
Glass Production

2.3 Million Tons
Soda Production

~22K
Employees

Presence in 14
Countries

5th Flat Glass
Producer Globally

2nd Glassware
Producer Globally

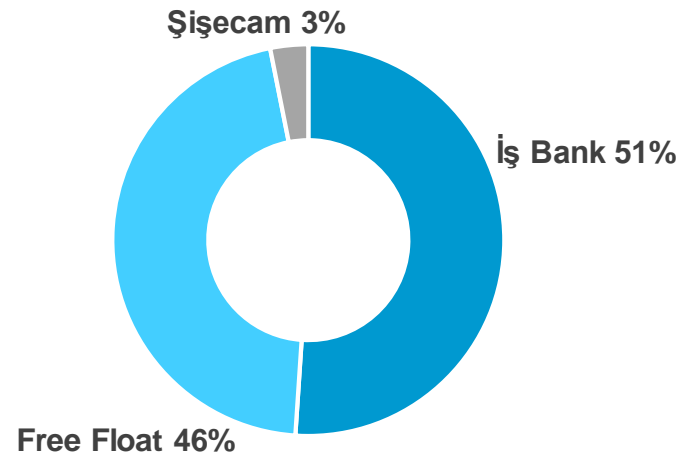
5th Glass Packaging
Producer Globally

2nd Soda Ash
Producer Globally

Leader Producer in
Basic Chromium
Sulfate Globally

4th Chromic Acid
Producer Globally

Shareholder Structure



86 year of
corporate history

150+ Export
Countries

45 Production
Facilities

\$4.3 Billion Market
Cap. as of Aug 22

Listed Company
since 1986

Risk Management Policies

Leverage

Leverage with conservative Net Debt/EBITDA levels

Liquidity

Maintain sufficient liquidity to meet short-term funding and to finance equity portion of Capex

FX Position

FX position limited to -10% to 20% of shareholder's equity

Counterparty

Not only a diversified relationship banks portfolio, but also access to international debt capital and loan markets at favorable rates.

Interest Rate

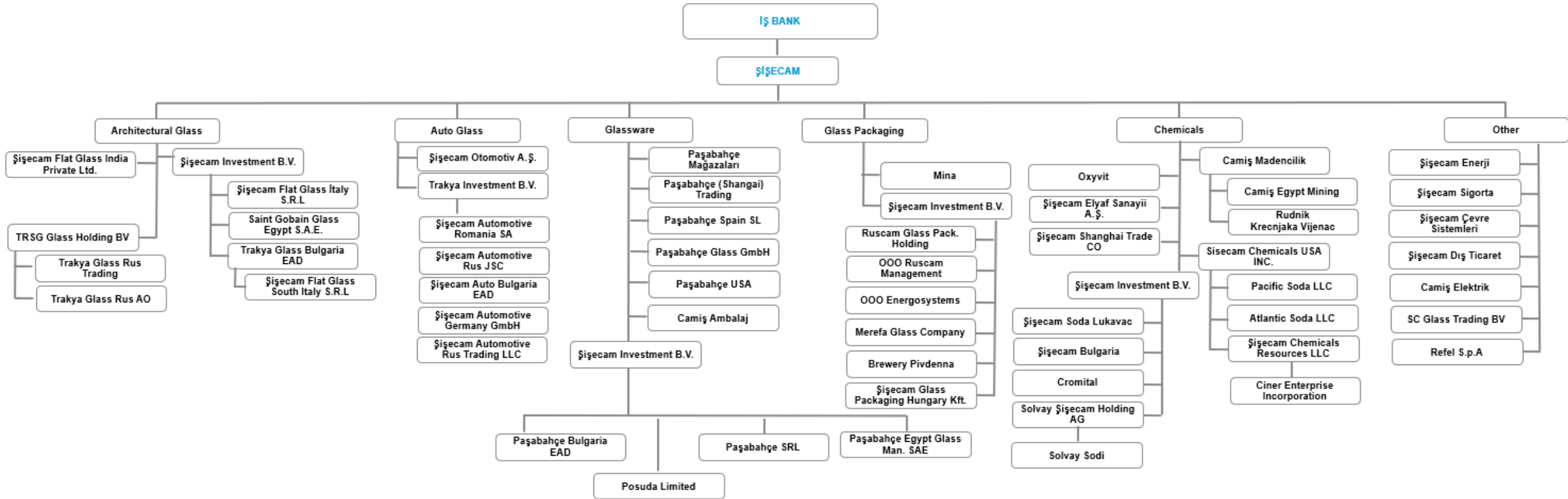
Balanced fixed and variable rate loan book

Derivatives

Limited to hedging only, no speculative trading

- Operating Structure
- Production Facilities
- FX Exposure
- COGS Analysis
- Natural Gas Prices & Profitability
- Summary Balance Sheet
- Summary Income Statement
- Covid-19 Impact & Our Response
- Post Covid Potential Benefits
- New Implementations
- V-Block Technology – Paşabahçe
- One Şişecam – What is Next
- One Şişecam – Strategic Framework and Focus Areas

Şişecam Operating Structure



Şişecam Production Facilities

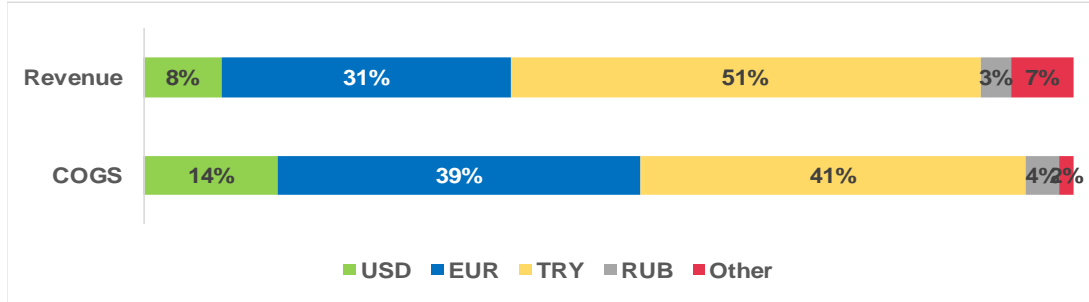
	FLAT GLASS / ARCHITECTURAL	AUTO GLASS		GLASSWARE	GLASS PACKAGING	CHEMICALS			REFRACTORY MATERIAL
		AUTO GLASS	ENCAPSULATION			SODA CHEMICALS	CHROMIUM CHEMICALS	GLASS FIBER	
TURKEY	4 PLANTS	1 PLANT		4 PLANTS	3 PLANTS	1 PLANT	2 PLANTS ⁵	1 PLANT	
BULGARIA	1 PLANT	1 PLANT		1 PLANT		1 PLANT ²			
ITALY	2 PLANTS						1 PLANT		1 PLANT ⁶
GERMANY			2 PLANTS						
ROMANIA		1 PLANT							
SLOVAKIA			1 PLANT						
HUNGARY			1 PLANT		1 PLANT ⁴				
BOSNIA						1 PLANT			
RUSSIA	1 PLANT ¹	1 PLANT		1 PLANT	5 PLANTS				
GEORGIA					1 PLANT				
UKRAINE					1 PLANT				
EGYPT	1 PLANT ¹			1 PLANT					
INDIA	1 PLANT								
USA						1 PLANT ³			
TOTAL	10 PLANTS	4 PLANTS	4 PLANTS	7 PLANTS	11 PLANTS	4 PLANTS	3 PLANTS	1 PLANT	1 PLANT

1. JV with St Gobain in Russia & Egypt for flat glass operations
2. JV with Solvay in Bulgaria for chemicals operations
3. Ciner Group US Operations – 60% stake acquired in December 2021
4. Greenfield investment: announced in June 2021, planned to be fully operational with 2 furnaces in 2025
5. Kromsan – Chromium Chemicals & Oxyvit - Vitamin-K and SMBS production facilities
6. Refel S.p.A. – fully acquired in February 2022

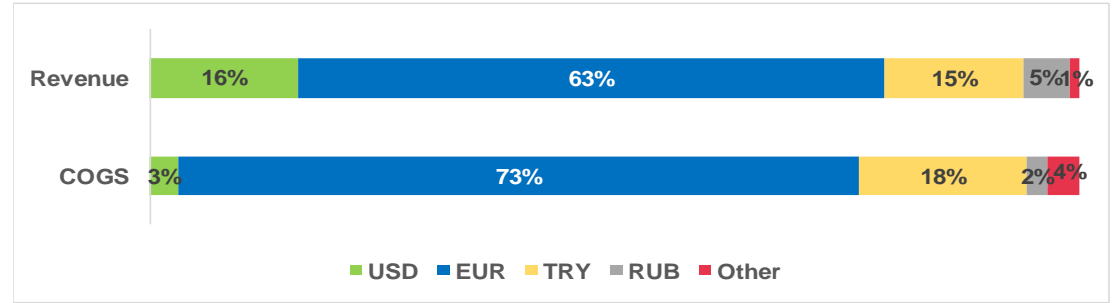
Fx Exposure – H1'22



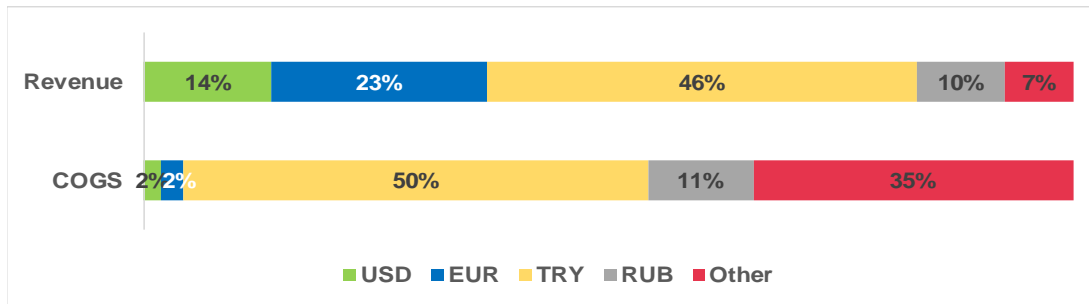
Architectural Glass



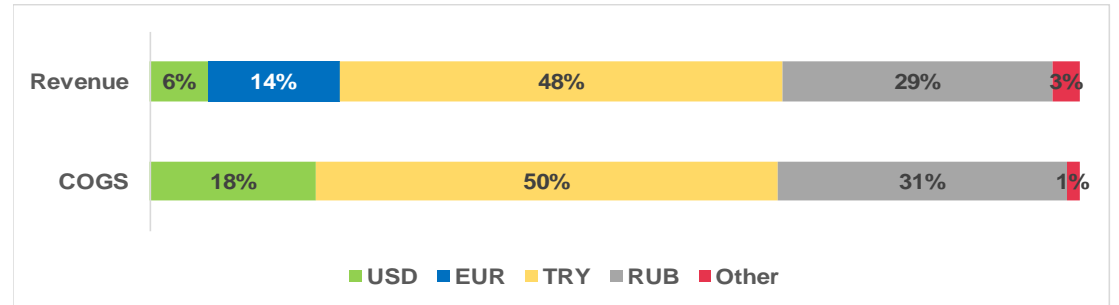
Auto Glass



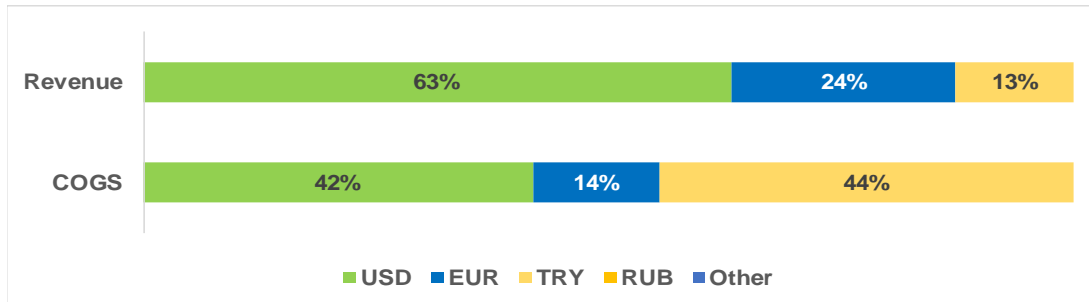
Glassware



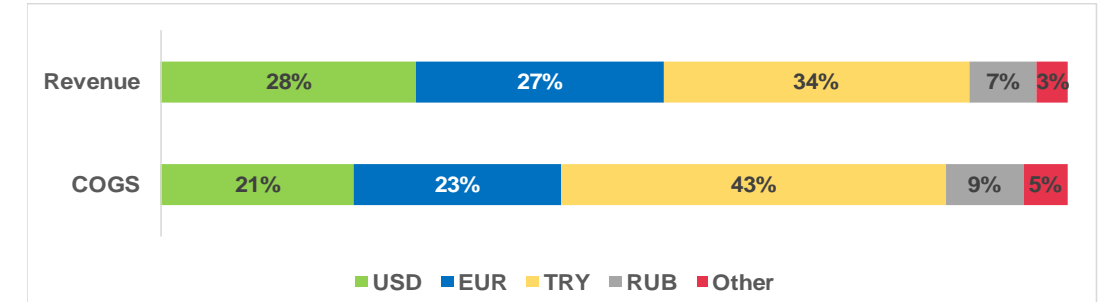
Glass Packaging



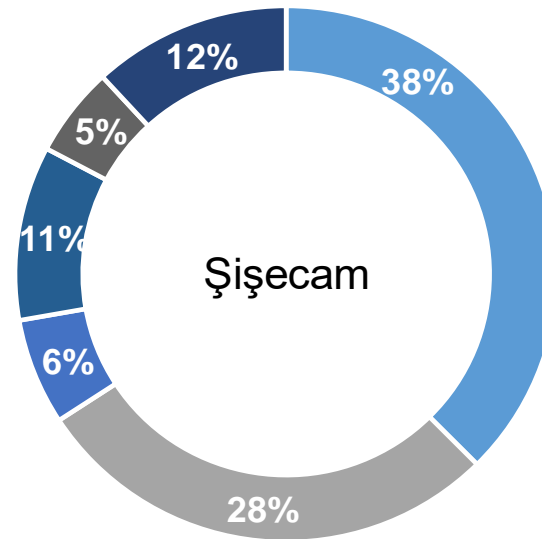
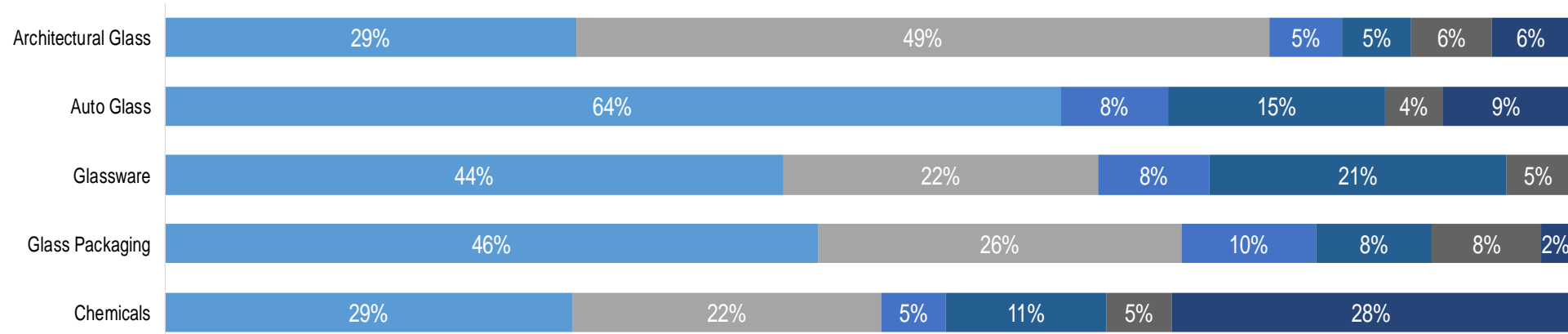
Chemicals



ŞİŞECAM



COGS Analysis - H1'22



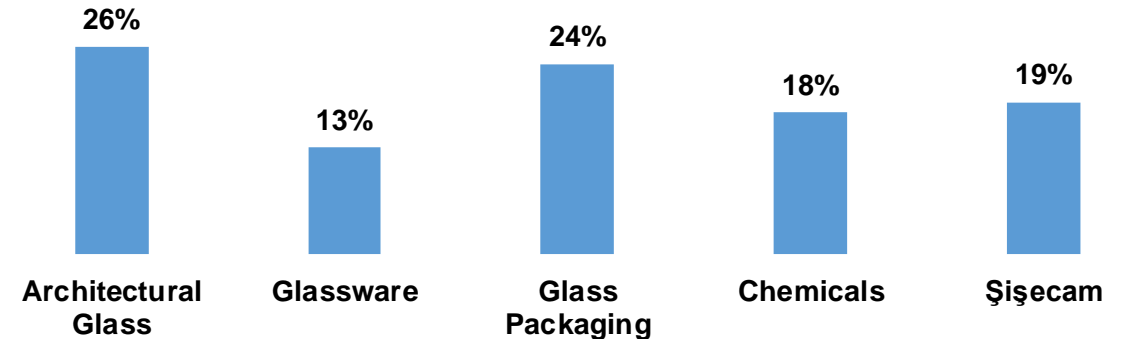
■ Input & Materials & Packaging
 ■ Ngas
 ■ Electricity
 ■ Labor
 ■ Depreciation
 ■ Outsourcing & Other

Natural Gas Prices & Profitability - H1'22

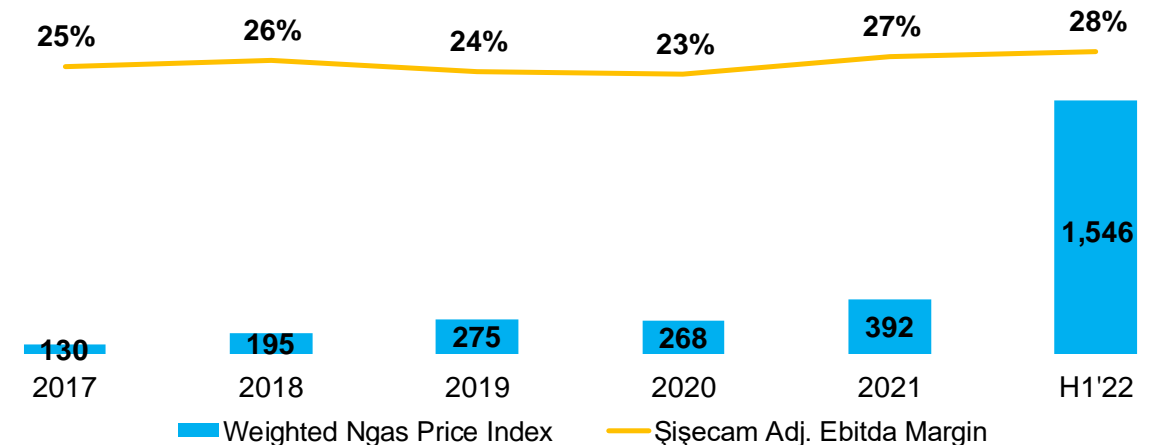


Natural Gas Price Changes	
2012 - April	20% Hike
2012 - October	10% Hike
2014 - October	9% Hike
2016 - October	10% Discount
2017- December	8% Hike for Electricity Producers
2018 - January	13.6% Hike for Industrials
2018 - January	4.8% Hike for Electricity Producers
2018 - April	9.7% Hike for Industrials
2018 - April	9.7% Hike for Electricity Producers
2018 - August	14% Hike for Industrials
2018 - August	49.5% Hike for Electricity Producers
2018 - September	14% Hike for Industrials
2018 - September	Fixed Price per Sm3 usage for Electricity Producers as 270 usd (USD/TRY=6.30)
2018 - October	18.5% Hike for Industrials
2018 - November	9% Discount for Electricity Producers
2019 - January	4% Discount on 70% of Electricity Producers' Ngas Consumption
2019 - July	6.45% Hike for Electricity Producers
2019 - August	13.73% Hike for Industrials
2020-July	9.7% Discount for Industrials
2020-July	12.5% Discount for Electricity Producers
2021-January	1% Hike for Industrials & Electricity Producers
2021-February	1% Hike for Industrials & Electricity Producers
2021-March	1% Hike for Industrials & Electricity Producers
2021-April	1% Hike for Industrials & Electricity Producers
2021-May	1% Hike for Industrials, 12% Hike for Electricity Producers
2021-June	1% Hike for Industrials, 5% Hike for Electricity Producers
2021-July	20% Hike for Industrials & Electricity Producers
2021-September	15% Hike for Industrials & Electricity Producers
2021-October	15% Hike for Industrials & Electricity Producers
2021-November	48% Hike for Industrials, 47% Hike for Electricity Producers
2021-December	20% Hike for Industrials, 20% Hike for Electricity Producers
2022 - January	50% Hike for Industrials, 15% Hike for Electricity Producers
2022 - February	14% Hike for Electricity Producers
2022 - March	18% Hike for Electricity Producers
2022 - April	50% Hike for Industrials, 44% Hike for Electricity Producers
2022 - June	10% Hike for Industrials, 16% Hike for Electricity Producers
2022 - August	10% Hike for Electricity Producers

Actual Turkey Ngas Expense % in total COGS



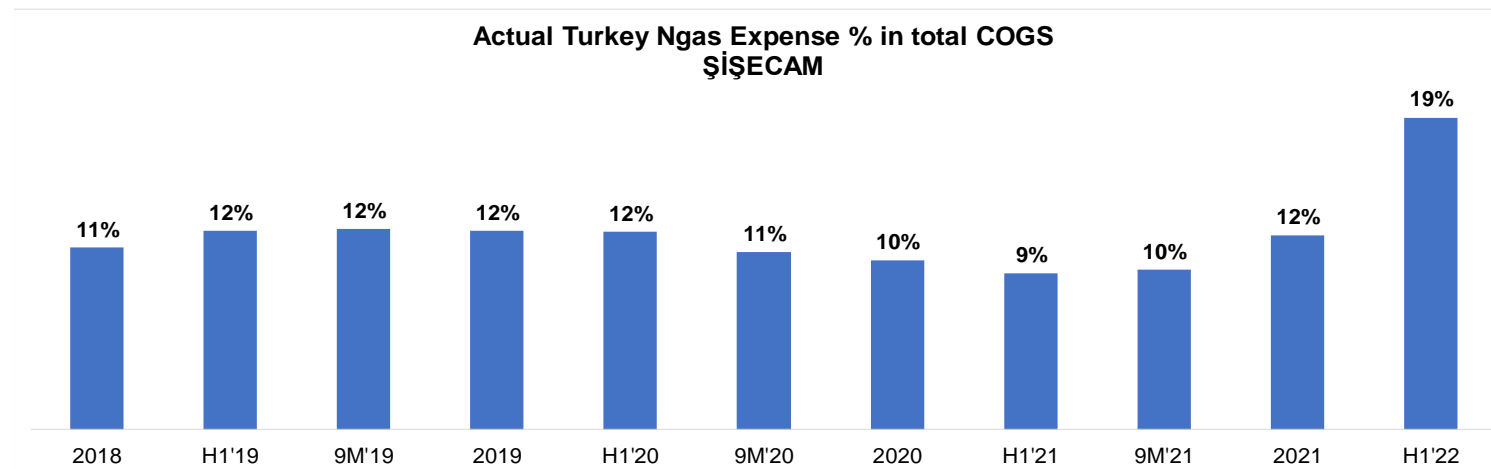
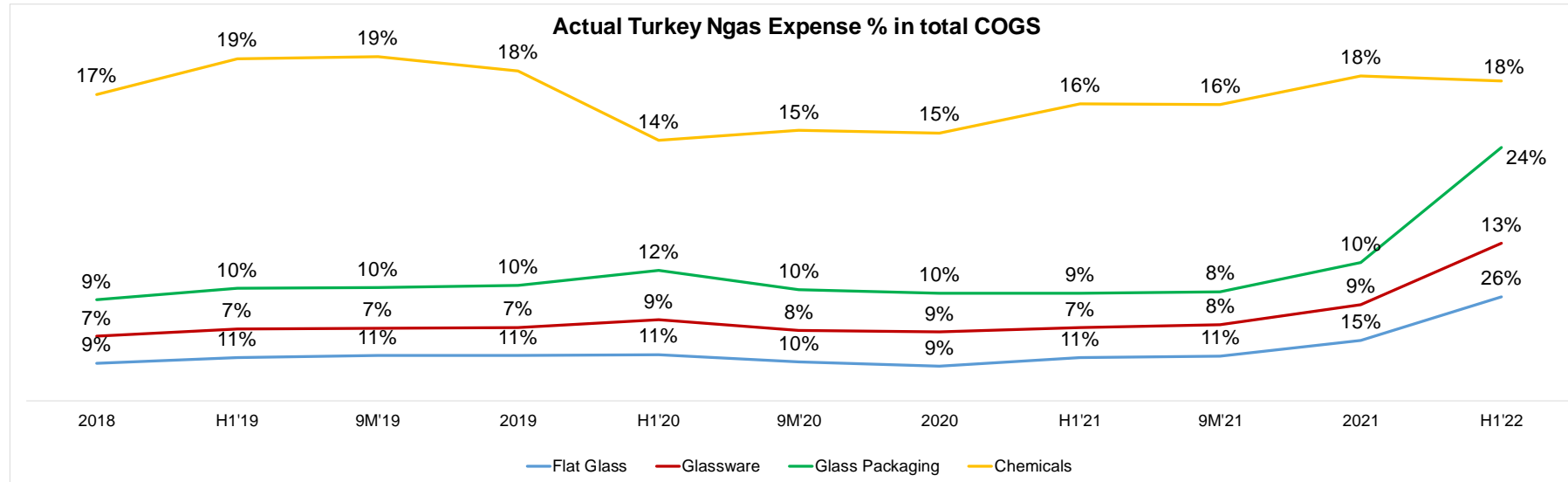
Ngas* (base 2011-end) vs Adjusted EBITDA Margin



Historical Natural Gas Prices & Profitability



Actual Turkey Ngas Expense % in total COGS



Summary Balance Sheet

SUMMARY BALANCE SHEET (Million TRY)	H1'21	H1'22	Change
Total Assets	50,231	122,799	144%
Cash & Cash Equivalents	11,245	15,482	38%
Financial Assets & Derivatives	4,029	8,859	120%
Trade Receivables	5,535	17,287	212%
Inventories	5,111	13,122	157%
Equity-Pickups	1,243	2,124	71%
Property, plant and equipment	17,525	37,667	115%
Right of Use Assets*	160	736	359%
Investment properties	891	1,469	65%
Intangible assets	989	18,319	1751%
Tax & Deferred Tax Assets*	1,069	2,210	107%
Other**	2,434	5,525	127%
Total Liabilities	24,161	56,591	134%
Interest Bearing Liabilities & Derivatives*	18,407	38,414	109%
Trade Payables	2,551	7,817	206%
Liabilities & Provisions for employee benefits	119	290	145%
Tax & Deferred Tax Liabilities	480	1,220	154%
Provisions	1,159	3,926	239%
Other***	1,446	4,923	240%
Equity*	26,070	66,124	154%
Equity holders of the parent	25,685	53,586	109%
Minority Interest	385	12,537	3156%

*Includes impacts of change in IFRS-16

**Other Receivables, Prepaid Expenses, Other Current & Non-Current Assets

***Other Payables, Deferred Income

Summary Income Statement

SUMMARY INCOME STATEMENT (Million TRY)	H1'21	H1'22	Change
Revenue	12,777	40,232	215%
Cost of Goods Sold	-8,225	-24,591	199%
Gross Profit	4,553	15,642	244%
<i>General and administrative</i>	-631	-1,883	199%
<i>Sales and marketing</i>	-1,633	-5,493	236%
<i>Research and development</i>	-52	-72	38%
<i>Other operating income (expense), net</i>	315	702	123%
<i>Income from Equity Pick-ups</i>	109	392	260%
<i>Income from Investing Activities</i>	767	716	-7%
<i>Other income/(expense)</i>	63	-17	-127%
<i>Other income/(expense) in relation with associates</i>	0	0	100%
EBIT	3,491	9,988	186%
EBITDA	4,443	11,887	168%
<i>Financial income (expense), net</i>	-135	-293	117%
Income before Tax	3,356	9,695	189%
<i>Tax Income (expense), net</i>	-592	-141	-76%
Net income	2,765	9,554	246%
Net income after Minority Interest	2,743	8,955	226%
<i>Minority Interest</i>	21	599	2685%
Earnings per share (TRY):	0.8965	3.0015	235%

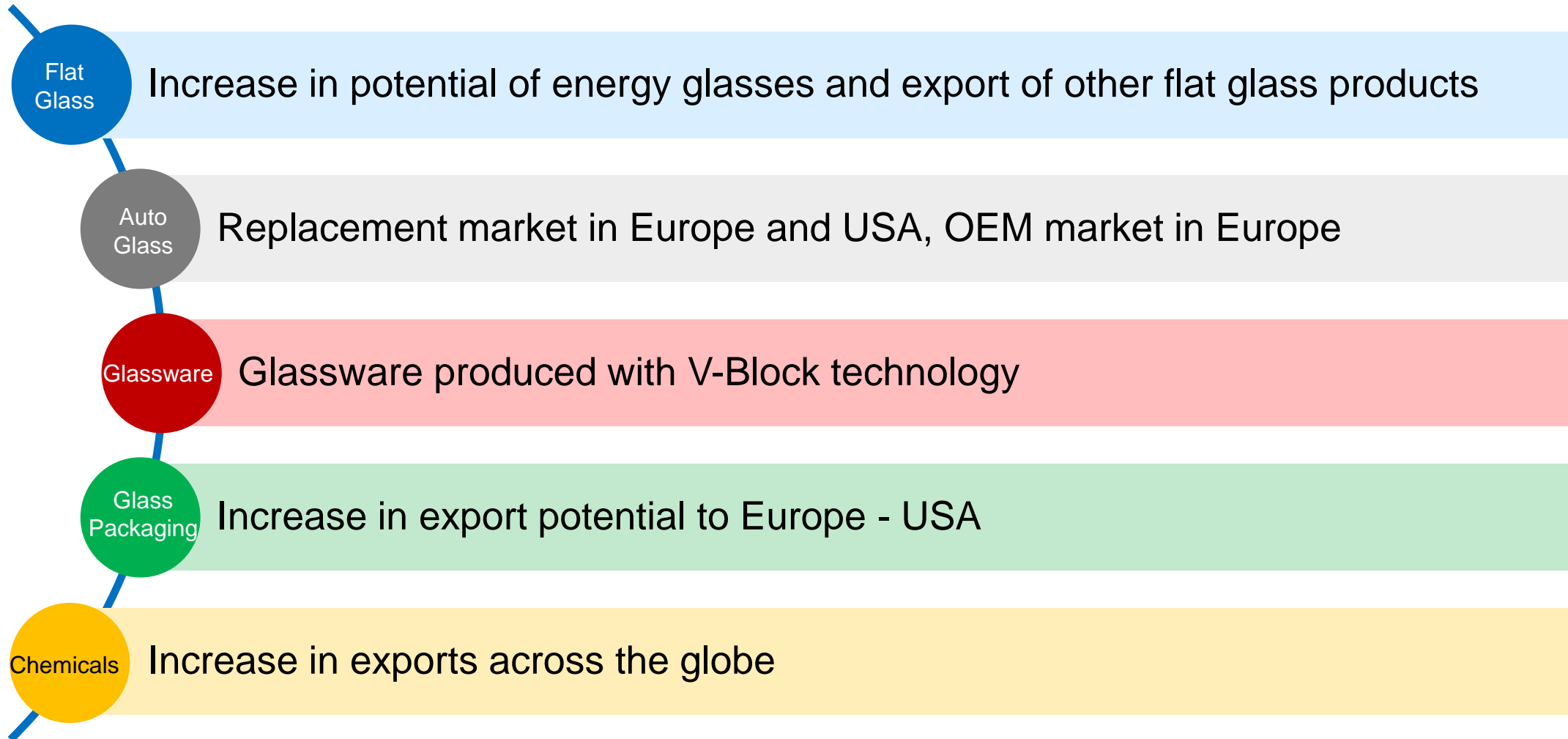
Health & Safety

- Emergency Coordination Committee was established
- Highest-level of preventative measures in accordance with WHO, CDC and Ministry of Health directives
- Remote work, planned annual leaves and short time work

Impacts on Our Operations

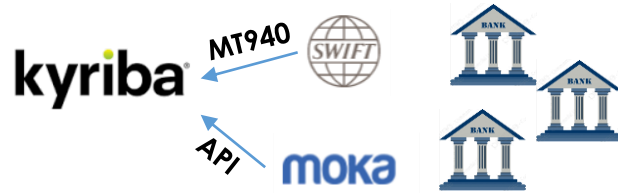
- Supply-chain activities and critical procurement needs were closely monitored and emergency plans were adopted, risk & action plans were created
- Supplier Financing Programme was introduced to support suppliers, increase the supplier cooperation and the use of digital applications
- Production and inventories were optimized due to the shrinking demand in connection with global lockdowns especially in flat glass and glassware operations
- Working capital needs were strictly monitored
- Resilient glass packaging and chemicals operations were supportive

Post Covid Potential Benefits



Treasury Transformation

- Daily traceability of all bank accounts



- Instant traceability in Turkey

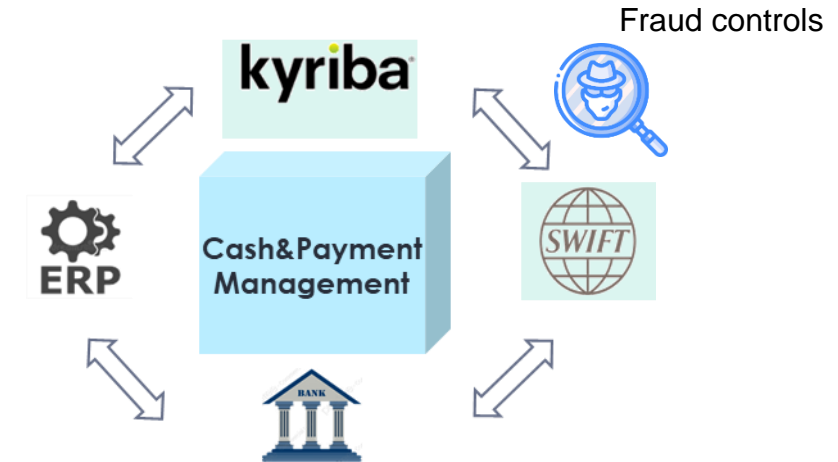
- Connecting to banks with API (h2h) to support cash and payment management

Implementing an API connection in major countries to minimize the impact of local risks on day-to-day operations and simplify the execution of treasury operations without interruption.

- Şişecam, as corporate SWIFT member, has been included in SWIFT API Project.

Instant traceability of all bank accounts worldwide.
One of the 10 pilot companies in the world involved in this project

- High Secure Workflow



Developing with SWIFT



SWIFT KYC: It will help Şişecam by providing AML, CFT, and data protection compliance locally and internationally and reducing verification costs and paperwork



SWIFT GPI: Inbound tracking of all domestic and global payment via SWIFT channel.

SWIFT API: It will enable Şişecam to get instant cash reporting from SWIFT API supporting bank all around the world.

As a Corporate SWIFT member, Şişecam is always up-to-date on the most modern SWIFT technology and mostly volunteers for pilot projects. Current projects include SWIFT KYC, SWIFT GPI, and SWIFT API.

Blockchain and AI technologies

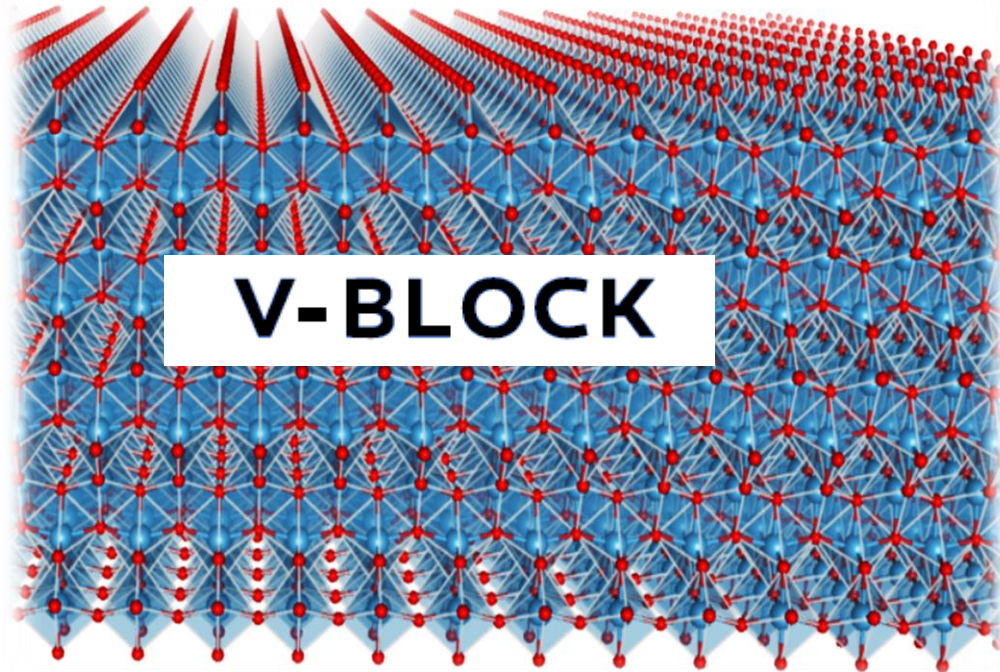
Cooperation with blockchain-based trade finance platforms



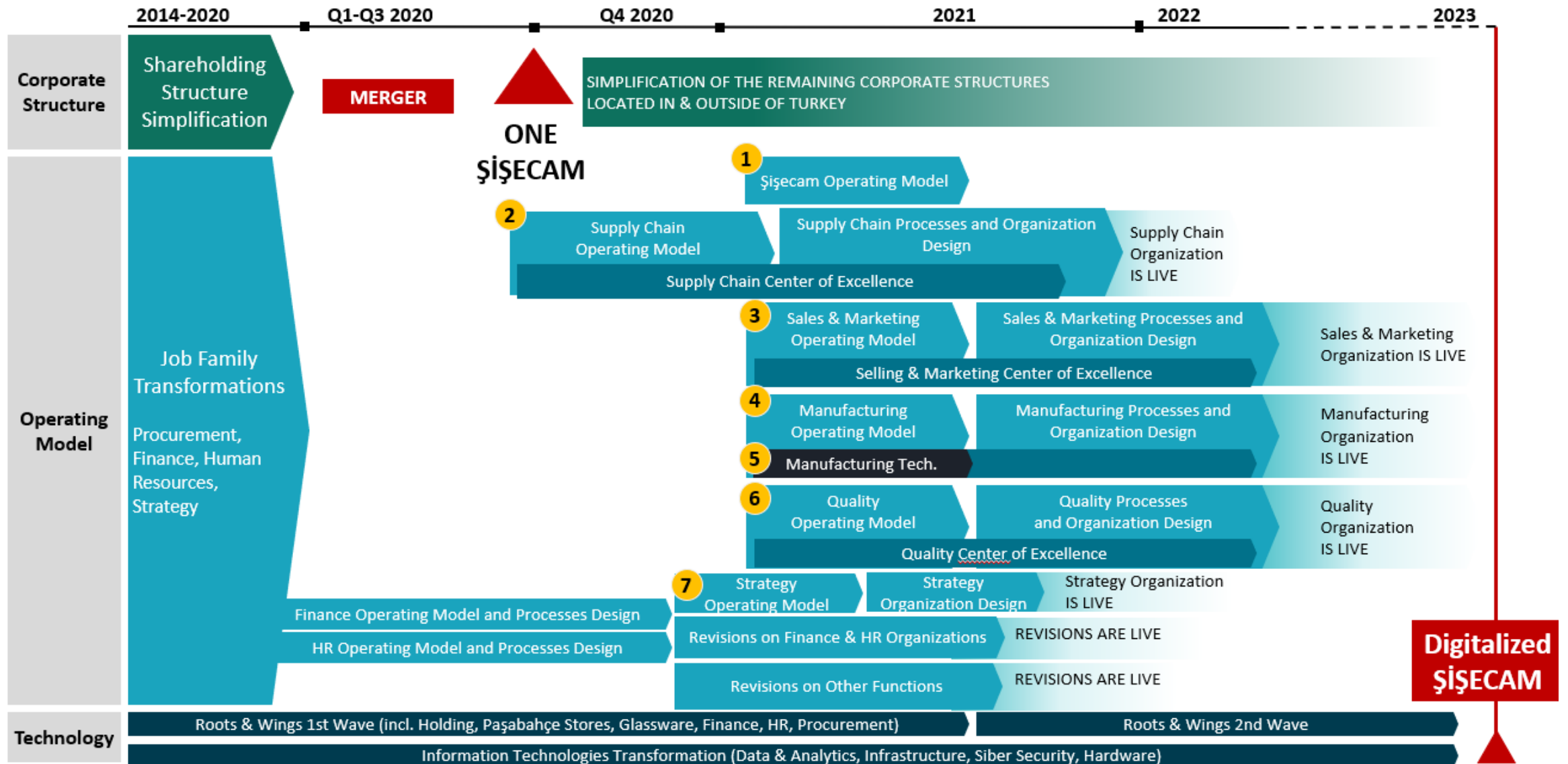
V-Block Technology - Paşabahçe

- Neutralizes viruses and bacteria on glass surfaces
- Special chemical formula and hot coating method
- Registered Trademark
- Patent process in ongoing

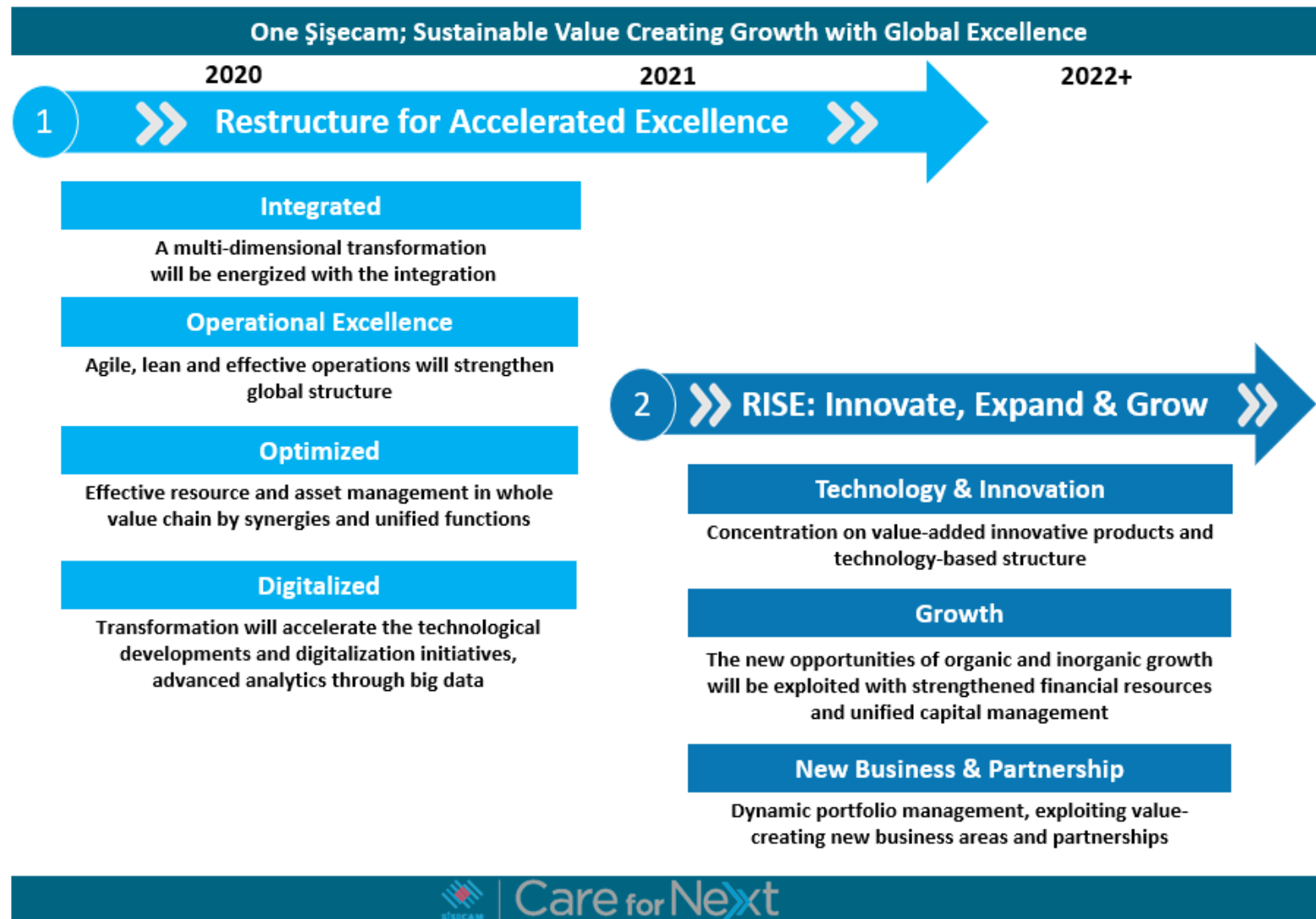
- Offered in Turkey & in export markets
- Further plans to implement this technology in glass packaging, architectural glass and glass for home appliances



One Şişecam – What is Next?



One Şişecam – Strategic Framework and Focus



Digitalized ŞİŞECAM

- Transforming to become «Totally Customer Centric»
- Having turned its operating model, operational efficiency and digital capabilities into COMPETITIVE ADVANTAGE
- Globally functioning with full integration
- Continuously thriving and transforming
- Agile, fast in decision making and skilled to successfully adapting to change,
- Optimized in evaluating available resources and recognizing new business opportunities with an entrepreneurial mindset

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FX Rates

	2017	2018	2019	2020	2021	H1'21	H1'22
USD/TL							
Period End	3,77	5,26	5,94	7,34	13,33	8,71	16,66
Period Average	3,64	4,83	5,67	7,00	8,88	7,87	14,87
EUR/TL							
Period End	4,52	6,03	6,65	9,01	15,09	10,36	17,37
Period Average	4,11	5,68	6,35	8,01	10,46	9,49	16,23

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